

# Mining that matters

Condensed reviewed  
interim results for the  
six months ended  
31 December 2024

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# Agenda

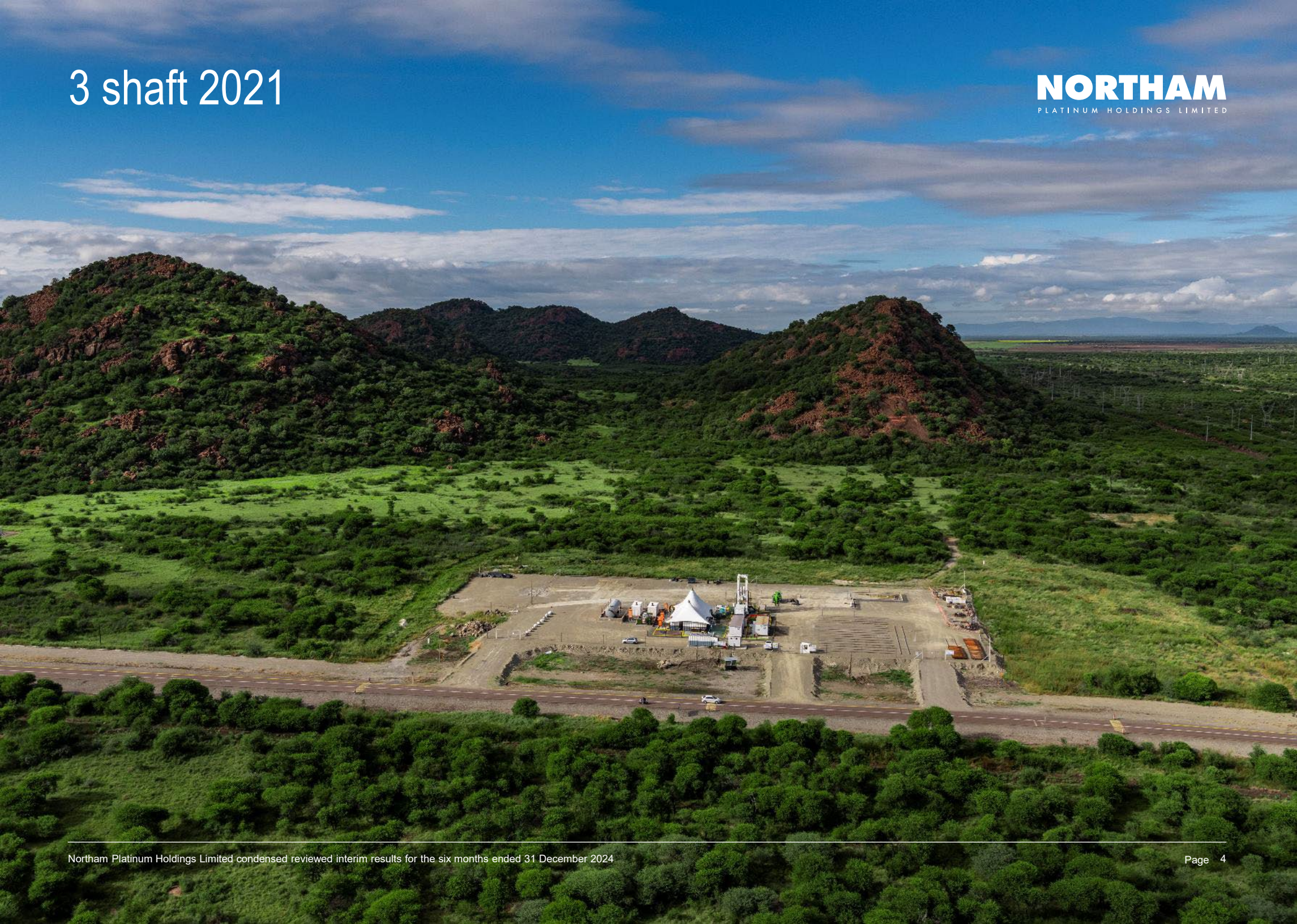
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|                             |              |
|-----------------------------|--------------|
| Key features for the period | Paul Dunne   |
| Our operations and projects | Paul Dunne   |
| Financial review            | Alet Coetzee |
| Operational guidance        | Paul Dunne   |

# 3 shaft 2021

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# Key features for the period

## Production

**451 213 oz 4E**

Equivalent refined metal  
from own operations

Increase of 3.7%

(H1 F2024: 434 977 oz 4E)

## Operating profit

**R1.1bn**

Operating margin: 7.5%  
(H1 F2024: R2.4bn, with an  
operating margin of 16.1%)

## Capex

**R2.4bn**

All projects on track  
(H1 F2024: R2.4bn)

## Sales volumes

**456 544 oz 4E**

0.2% decrease (H1 F2024: 457 357 oz 4E)

## Sales revenue

**R14.5bn**

3.1% decrease (H1 F2024: R15.0bn)

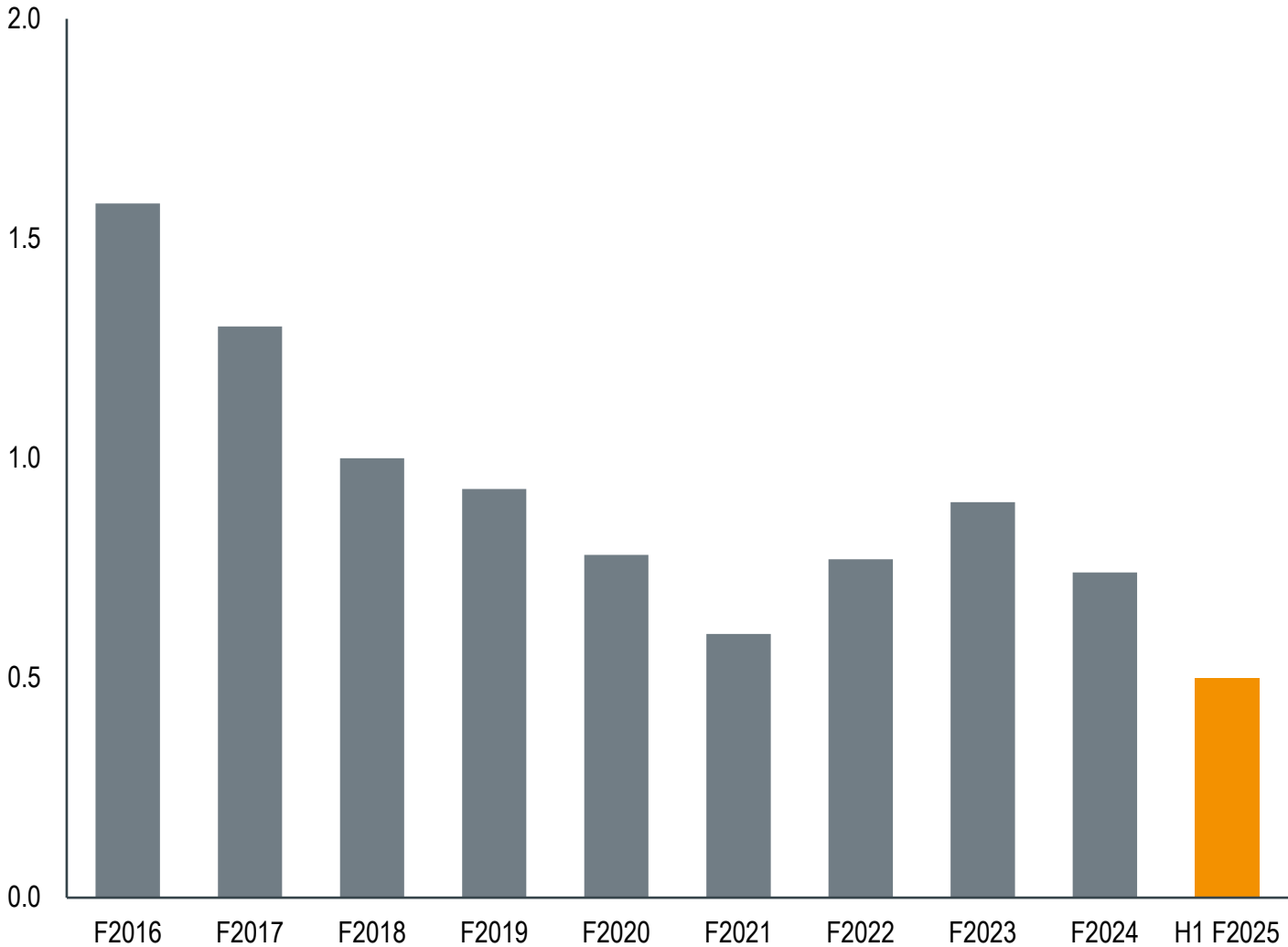
**Interim dividend of 15.0 cents per share**

# Our operations and projects

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**Group LTIIR per 200 000 hours worked**  
F2016 to present



**Group LTIIR**

**0.50**

F2024: 0.74

**Booyseindal**

**10.6 million**

fatality free shifts

**Zondereinde**

**5.3 million**

fatality free shifts

**Eland**

**2 fatalities**

# Group operational highlights

|                                                          | H1 F2025  | H1 F2024  |   |       |
|----------------------------------------------------------|-----------|-----------|---|-------|
| Total tonnage milled<br>tonnes                           | 5 776 350 | 5 591 279 | ▲ | 3.3%  |
| Square metres mined<br>m <sup>2</sup>                    | 669 268   | 618 503   | ▲ | 8.2%  |
| Equivalent refined metal from<br>own operations<br>oz 4E | 451 213   | 434 977   | ▲ | 3.7%  |
| Total refined metal produced<br>oz 4E                    | 425 151   | 436 178   | ▼ | 2.5%  |
| Cash cost per equivalent<br>refined 4E oz<br>R/4E oz     | 25 381    | 23 562    | ▲ | 7.7%  |
| Cash margin per equivalent<br>refined 4E oz<br>%         | 20.3      | 28.1      | ▼ | 27.8% |
| Chrome concentrate produced<br>tonnes                    | 716 622   | 666 692   | ▲ | 7.5%  |

# Zondereinde operations

|                                                 |         | H1 F2025  | H1 F2024  | Variance |
|-------------------------------------------------|---------|-----------|-----------|----------|
|                                                 | Unit    |           |           | %        |
| Merensky milled                                 | tonnes  | 506 652   | 501 492   | 1.0      |
| Merensky head grade                             | g/t 4E  | 5.4       | 5.6       | (4.4)    |
| UG2 milled                                      | tonnes  | 627 757   | 568 535   | 10.4     |
| UG2 head grade                                  | g/t 4E  | 4.3       | 4.2       | 2.9      |
| Total milled                                    | tonnes  | 1 134 409 | 1 070 027 | 6.0      |
| Average combined head grade                     | g/t 4E  | 4.8       | 4.9       | (1.4)    |
| Equivalent refined metal from own operations    | oz 4E   | 165 076   | 160 188   | 3.1      |
| Equivalent refined metal from third parties     | oz 4E   | 17 497    | 42 122    | (58.5)   |
| Total revenue per equivalent refined 4E oz sold | R/4E oz | 29 657    | 30 402    | (2.5)    |
| Cash cost per equivalent refined 4E oz          | R/4E oz | 26 752    | 24 778    | (8.0)    |
| Cash profit per equivalent refined 4E oz        | R/4E oz | 2 905     | 5 624     | (48.3)   |
| Cash margin per equivalent refined 4E oz        | %       | 9.8       | 18.5      | (47.0)   |
| Capex                                           | R000    | 958 035   | 1 200 848 | (20.2)   |

# Smelter 2 rebuild

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# Booyssendal operations

|                             |        | H1 F2025  | H1 F2024  | Variance |
|-----------------------------|--------|-----------|-----------|----------|
|                             | Unit   |           |           | %        |
| Merensky North milled       | tonnes | 437 741   | 197 866   | 121.2    |
| Merensky North head grade   | g/t 4E | 2.2       | 2.0       | 9.5      |
| Merensky South milled       | tonnes | –         | 83 624    | (100.0)  |
| Merensky South head grade   | g/t 4E | –         | 1.8       | (100.0)  |
| UG2 North milled            | tonnes | 1 430 532 | 1 537 011 | (6.9)    |
| UG2 North head grade        | g/t 4E | 2.6       | 2.6       | 0.4      |
| UG2 South milled            | tonnes | 1 418 886 | 1 458 022 | (2.7)    |
| UG2 South head grade        | g/t 4E | 2.7       | 2.8       | (2.9)    |
| UG2 BS4 milled              | tonnes | 212 795   | 109 601   | 94.2     |
| UG2 BS4 head grade          | g/t 4E | 2.8       | 2.0       | 38.2     |
| Total milled                | tonnes | 3 499 954 | 3 386 124 | 3.4      |
| Average combined head grade | g/t 4E | 2.6       | 2.6       | –        |

# Booyseendal operations

|                                               |         | H1 F2025 | H1 F2024 | Variance |
|-----------------------------------------------|---------|----------|----------|----------|
|                                               | Unit    |          |          | %        |
| Metal in concentrate from own operations      | oz 4E   | 256 759  | 250 004  | 2.7      |
| Metal in concentrate from third parties       | oz 4E   | 15 839   | 15 504   | 2.2      |
| Total revenue per 4E oz in concentrate sold   | R/4E oz | 28 080   | 30 228   | (7.1)    |
| Cash cost per 4E oz in concentrate produced   | R/4E oz | 18 383   | 17 173   | (7.0)    |
| Cash profit per 4E oz in concentrate produced | R/4E oz | 9 697    | 13 055   | (25.7)   |
| Cash margin per 4E oz in concentrate produced | %       | 34.5     | 43.2     | (20.1)   |
| Capex                                         | R000    | 691 591  | 634 311  | 9.0      |

# Eland operations

|                                               |         | H1 F2025  | H1 F2024  | Variance |
|-----------------------------------------------|---------|-----------|-----------|----------|
|                                               | Unit    |           |           | %        |
| UG2 total milled                              | tonnes  | 1 141 987 | 1 135 128 | 0.6      |
| UG2 head grade                                | g/t 4E  | 1.9       | 1.6       | 18.8     |
| Metal in concentrate from own operations      | oz 4E   | 37 488    | 32 574    | 15.1     |
| Metal in concentrate from third parties       | oz 4E   | 26 326    | 25 436    | 3.5      |
| Total revenue per 4E oz in concentrate sold   | R/4E oz | 29 242    | 29 678    | (1.5)    |
| Cash cost per 4E oz in concentrate produced   | R/4E oz | 35 711    | 33 652    | (6.1)    |
| Cash loss per 4E oz in concentrate produced   | R/4E oz | (6 469)   | (3 974)   | (62.8)   |
| Cash margin per 4E oz in concentrate produced | %       | (22.1)    | (13.4)    | (64.9)   |
| Capex                                         | R000    | 735 871   | 580 637   | 26.7     |

# Eland UG2

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160 cm seam width  
32 g/m<sup>2</sup> PGM  
>80% Pt+Rh+Ru  
2 t/m<sup>2</sup> Cr<sub>2</sub>O<sub>3</sub>  
>300 m<sup>2</sup>/crew/month  
>80% extraction  
350 m average depth

# Metallurgical upgrades

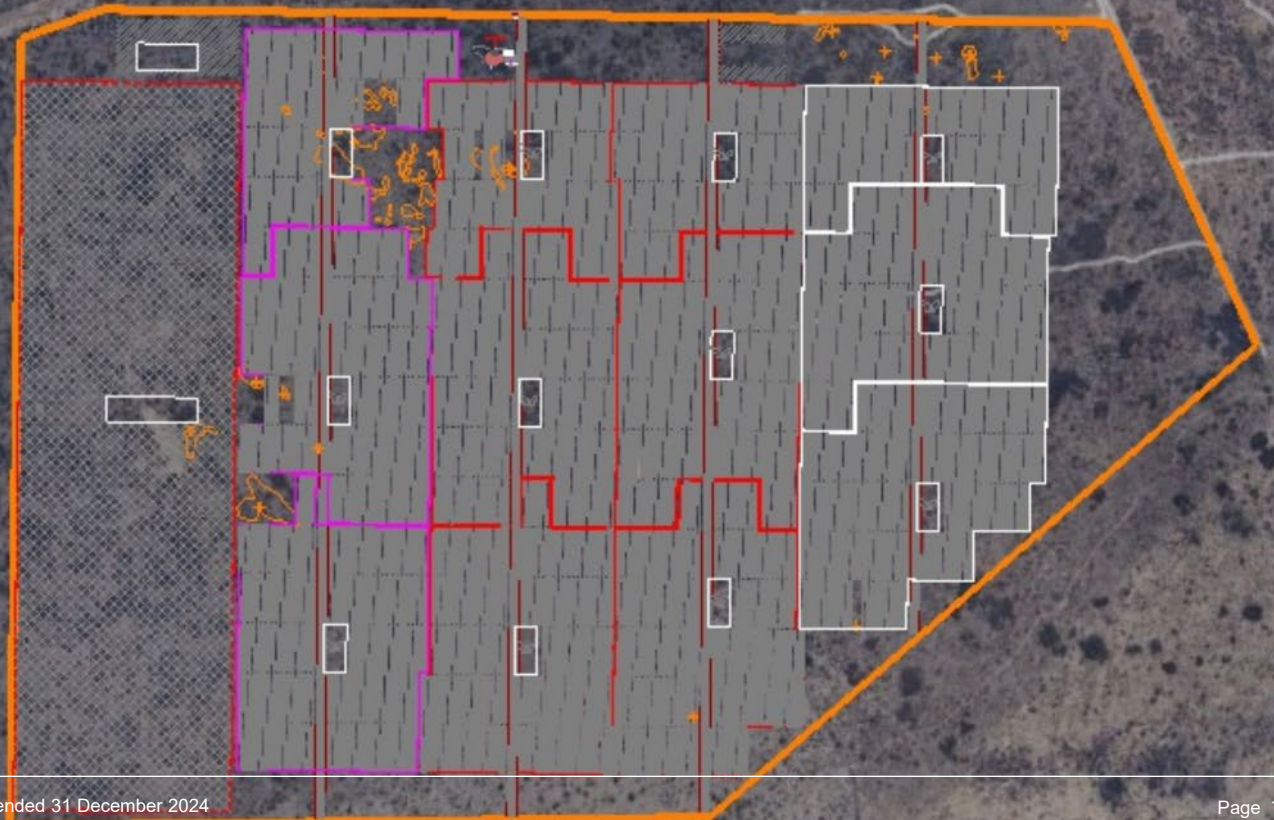
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# Zondereinde 80MW Solar Energy Facility

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# Zondereinde 80MW Solar Energy Facility



# Financial review

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# Key financial features for H1 F2025

## Revenue

**R14.5bn**

Decrease of 3.1%  
(H1 F2024: R15.0 bn)

## Operating profit

**R1.1 bn**

Operating margin: 7.5%  
(H1 F2024: R2.4 bn, with an  
operating margin of 16.1%)

## EBITDA

**R1.8bn**

EBITDA margin: 12.1%  
(H1 F2024: R3.2 bn with an  
EBITDA margin of 21.1%)

## Net Debt

**R6.1 bn**

Net Debt to EBITDA Ratio: 1.26

## Banking facilities

**R12.3bn**

Fully undrawn

## Cash flows from operating activities

**R419.2m**

R2.4 bn capital expenditure  
incurred in cash

## Basic earnings per share

**61.5cents**

## Headline earnings per share

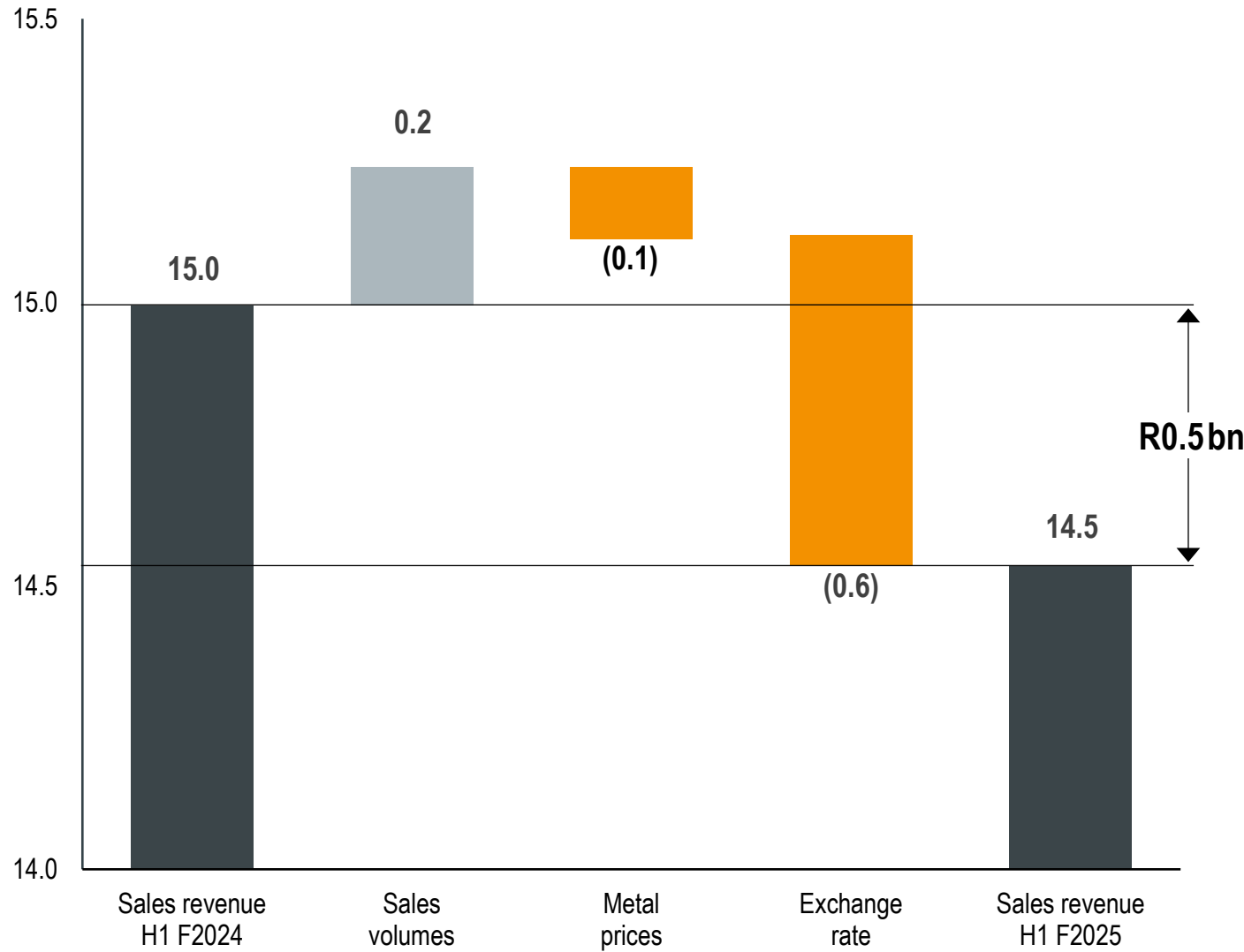
**61.1cents**

## Dividend per share

**15.0cents**

# Revenue

R billion



▼ **3.1%**  
decrease in revenue

▲ **0.5%**  
increase in average  
4E basket price to USD1 309  
(H1 F2024: USD1 302)

▼ **3.9%**  
stronger average  
ZAR/USD exchange rate

# Cost of sales

|                                                   | H1 F2025     | H1 F2024     | Variance |
|---------------------------------------------------|--------------|--------------|----------|
|                                                   | R000         | R000         | %        |
| Sales revenue                                     | 14 534 271   | 14 994 577   | (3.1)    |
| Cost of sales                                     | (13 451 045) | (12 577 377) | (6.9)    |
| Operating costs                                   | (11 502 958) | (10 480 255) | (9.8)    |
| Mining operations                                 | (8 663 931)  | (7 744 967)  | (11.9)   |
| Concentrator operations                           | (1 444 403)  | (1 293 117)  | (11.7)   |
| Smelting and base metal removal plant costs       | (819 810)    | (770 799)    | (6.4)    |
| Chrome processing                                 | (79 484)     | (51 982)     | (52.9)   |
| Selling and administration overheads              | (237 910)    | (231 057)    | (3.0)    |
| Royalty charges                                   | (184 212)    | (114 060)    | (61.5)   |
| Share-based payment expenses                      | (25 552)     | (145 855)    | 82.5     |
| Toro Employee Empowerment Trust contributions     | (15 730)     | (9 688)      | (62.4)   |
| Employee profit share schemes                     | (31 926)     | (118 730)    | 73.1     |
| Concentrates and recycling material purchased     | (1 516 601)  | (2 112 614)  | 28.2     |
| Refining, including sampling and handling charges | (208 524)    | (212 541)    | 1.9      |
| Depreciation and write-offs                       | (734 194)    | (684 639)    | (7.2)    |
| Change in metal inventory                         | 511 232      | 912 672      | (44.0)   |
| Operating profit                                  | 1 083 226    | 2 417 200    | (55.2)   |

# Statement of profit or loss

|                                                         | H1 F2025     | H1 F2024     | Variance |
|---------------------------------------------------------|--------------|--------------|----------|
|                                                         | R000         | R000         | %        |
| Sales revenue                                           | 14 534 271   | 14 994 577   | (3.1)    |
| Cost of sales                                           | (13 451 045) | (12 577 377) | (6.9)    |
| Operating profit                                        | 1 083 226    | 2 417 200    | (55.2)   |
| Loss on sale of Impala Platinum Holdings Limited shares | –            | (799 686)    | 100.0    |
| Share of earnings from associates                       | 17 437       | (39 638)     | N/A      |
| Investment income                                       | 222 516      | 554 265      | (59.9)   |
| Finance charges                                         | (723 649)    | (999 705)    | 27.6     |
| Net foreign exchange transaction (losses)/gains         | (4 051)      | 18 868       | N/A      |
| Sundry income                                           | 27 340       | 174 787      | (84.4)   |
| Sundry expenditure                                      | (96 336)     | (85 027)     | (13.3)   |
| Profit before tax                                       | 526 483      | 1 241 064    | (57.6)   |
| Tax                                                     | (286 609)    | (708 444)    | 59.5     |
| Profit for the period                                   | 239 874      | 532 620      | (55.0)   |

# Working capital management

**R9.2bn**

Metal inventory balance

**R15.1bn**

Sales value of 4E inventory on hand  
(using the period-end prices and  
exchange rate)

**R1.1bn**

Classified as non-current inventory  
to be processed in future

**529 825oz 4E**

Metal volumes on hand  
at period-end

**33 737oz 4E**

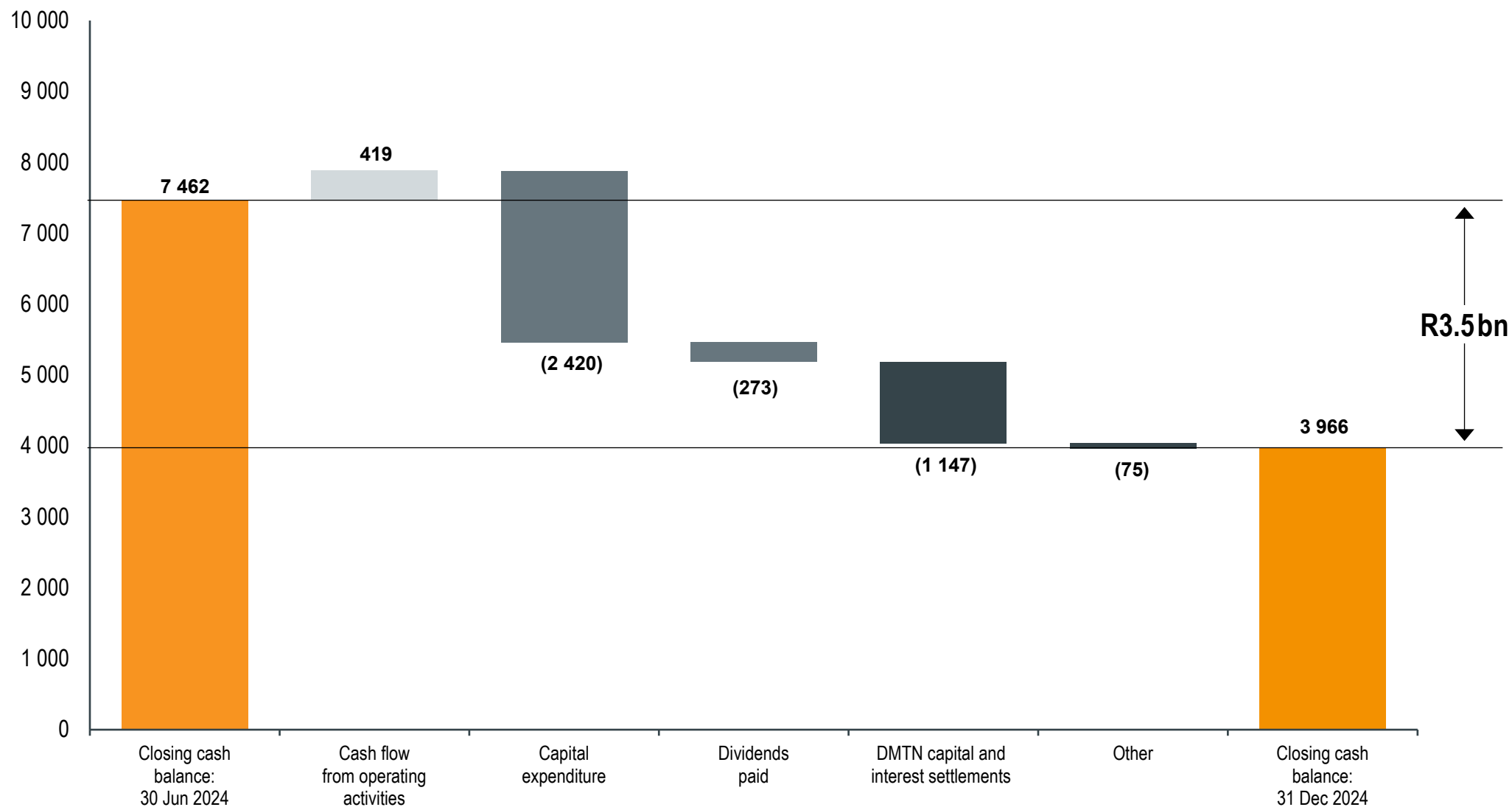
Purchased material on hand  
at period-end

**61 878oz 4E**

Non-current inventory on hand  
at period-end

# Movement in cash and cash equivalents

R million



# Net Debt to EBITDA

|                            | H1 F2025     | F2024        |
|----------------------------|--------------|--------------|
|                            | R000         | R000         |
| Cash and cash equivalents  | 3 966 362    | 7 461 961    |
| Domestic Medium-Term Notes | (10 113 743) | (10 584 064) |
| Net Debt                   | (6 147 381)  | (3 122 103)  |
| Rolling 12-month EBITDA    | 4 861 448    | 6 270 467    |
| Net Debt to EBITDA Ratio   | 1.26         | 0.50         |

Net Debt to  
EBITDA Ratio

1.26

RCF

R11.3bn

Fully undrawn

GBF

R1.0bn

Fully undrawn

# Capital allocation

**R2.4bn**

Invested in capex

**R272.9m**

Return of value to  
shareholders through  
dividends paid

**15.0 cents**

per share  
Interim dividend declared

# Operational guidance

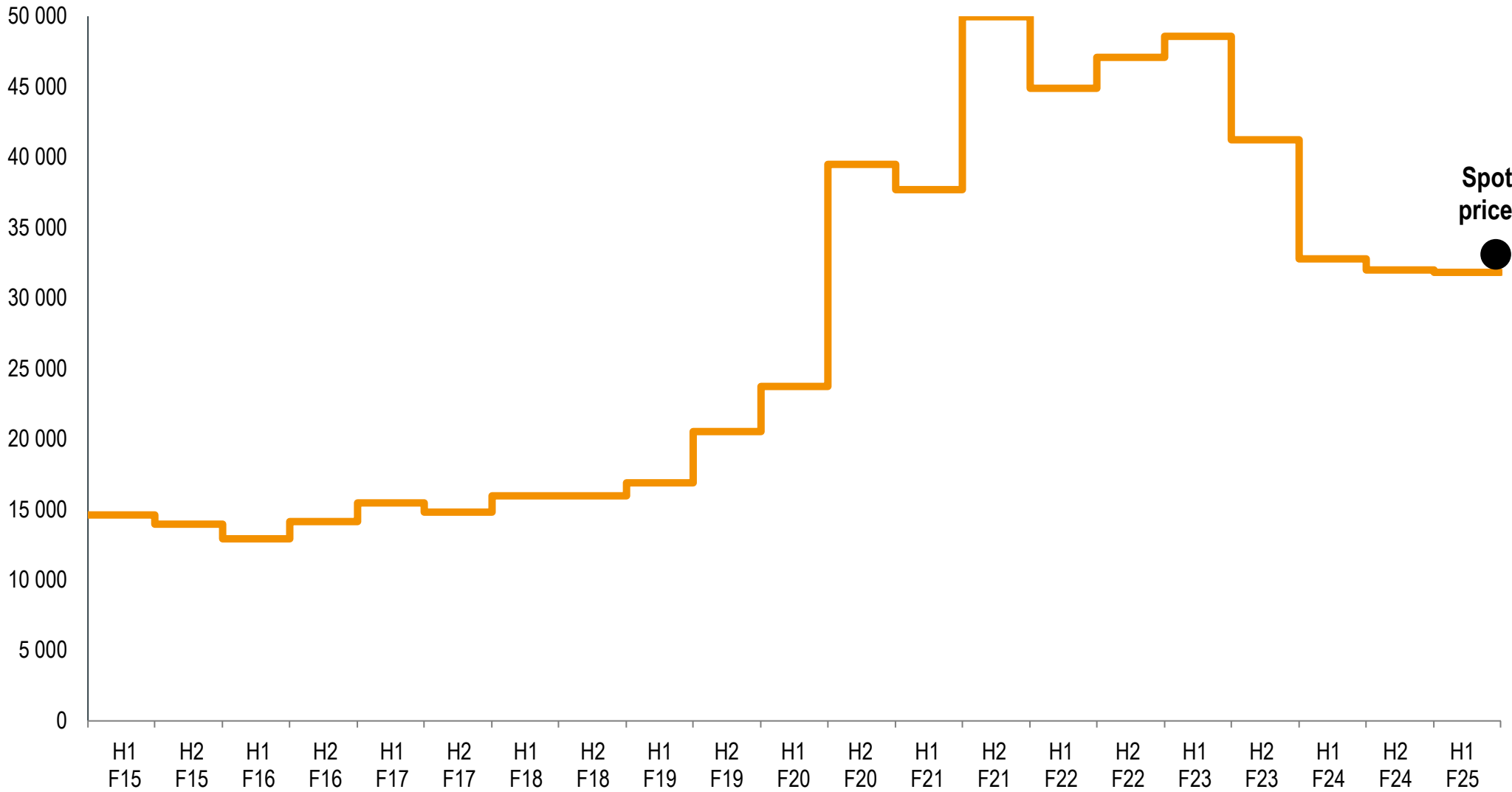
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# Operational guidance for F2025

|                                              | Zondereinde                                   | Booyseindal                      | Eland                                   | Group                                         |
|----------------------------------------------|-----------------------------------------------|----------------------------------|-----------------------------------------|-----------------------------------------------|
| Metal production from own operations (oz 4E) | Equivalent refined metal<br>320 000 – 330 000 | Metal in concentrate<br>500 000+ | Metal in concentrate<br>80 000 – 90 000 | Equivalent refined metal<br>880 000 – 910 000 |
| Purchases from third-parties (oz 4E)         |                                               |                                  |                                         | 90 000 – 100 000                              |
| Unit cash cost per 4E oz                     | R27 000 – R28 000                             | R18 000 – R19 000                | R36 000 – R37 000                       | R25 500 – R26 500                             |
| Capital expenditure                          | R4.6bn                                        |                                  |                                         |                                               |
| PGM sales (oz 4E)                            | 980 000 – 1 020 000                           |                                  |                                         |                                               |
| Chrome sales (tonnes)                        | 1 450 000 – 1 500 000                         |                                  |                                         |                                               |

# Six monthly average basket price

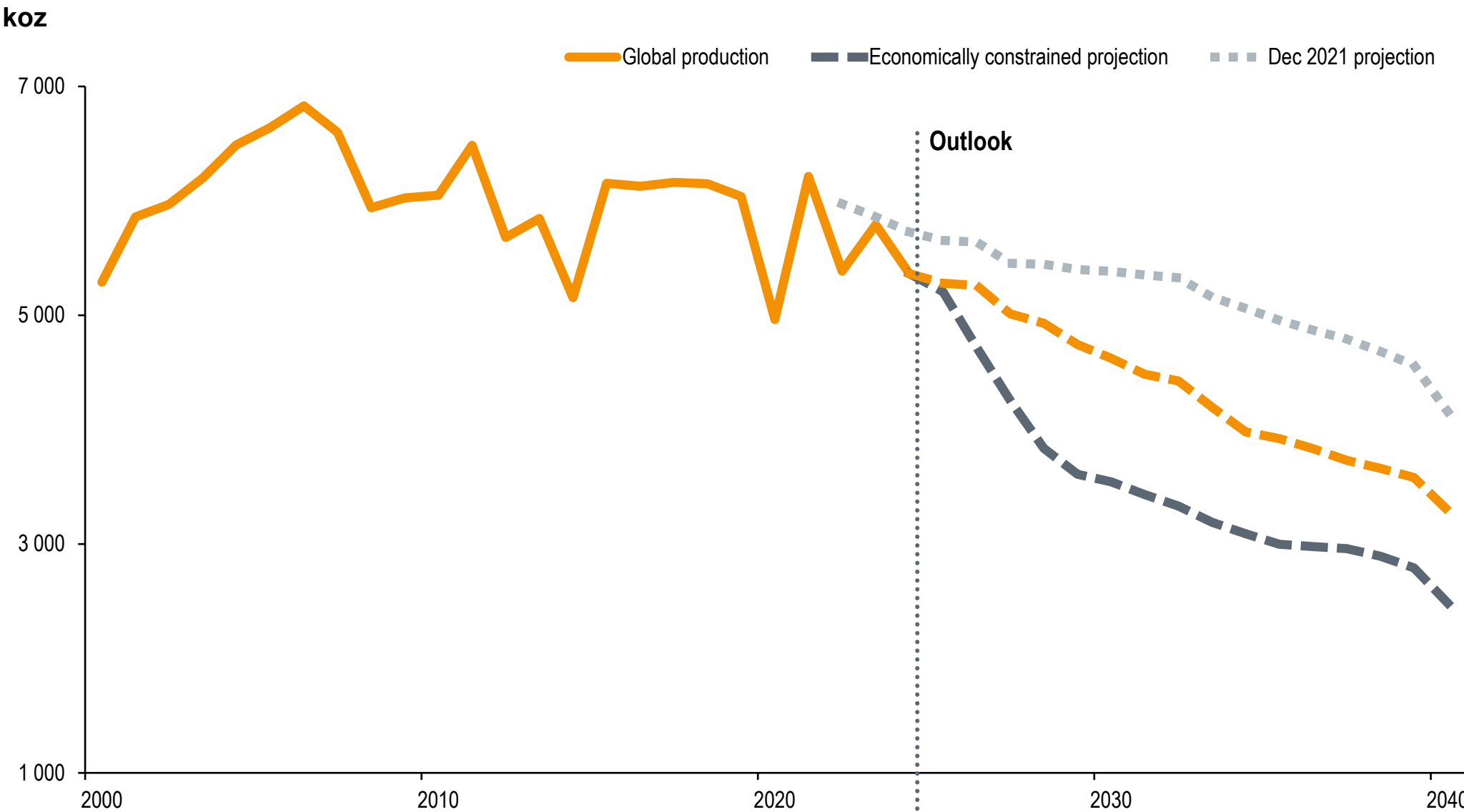
R/4E oz



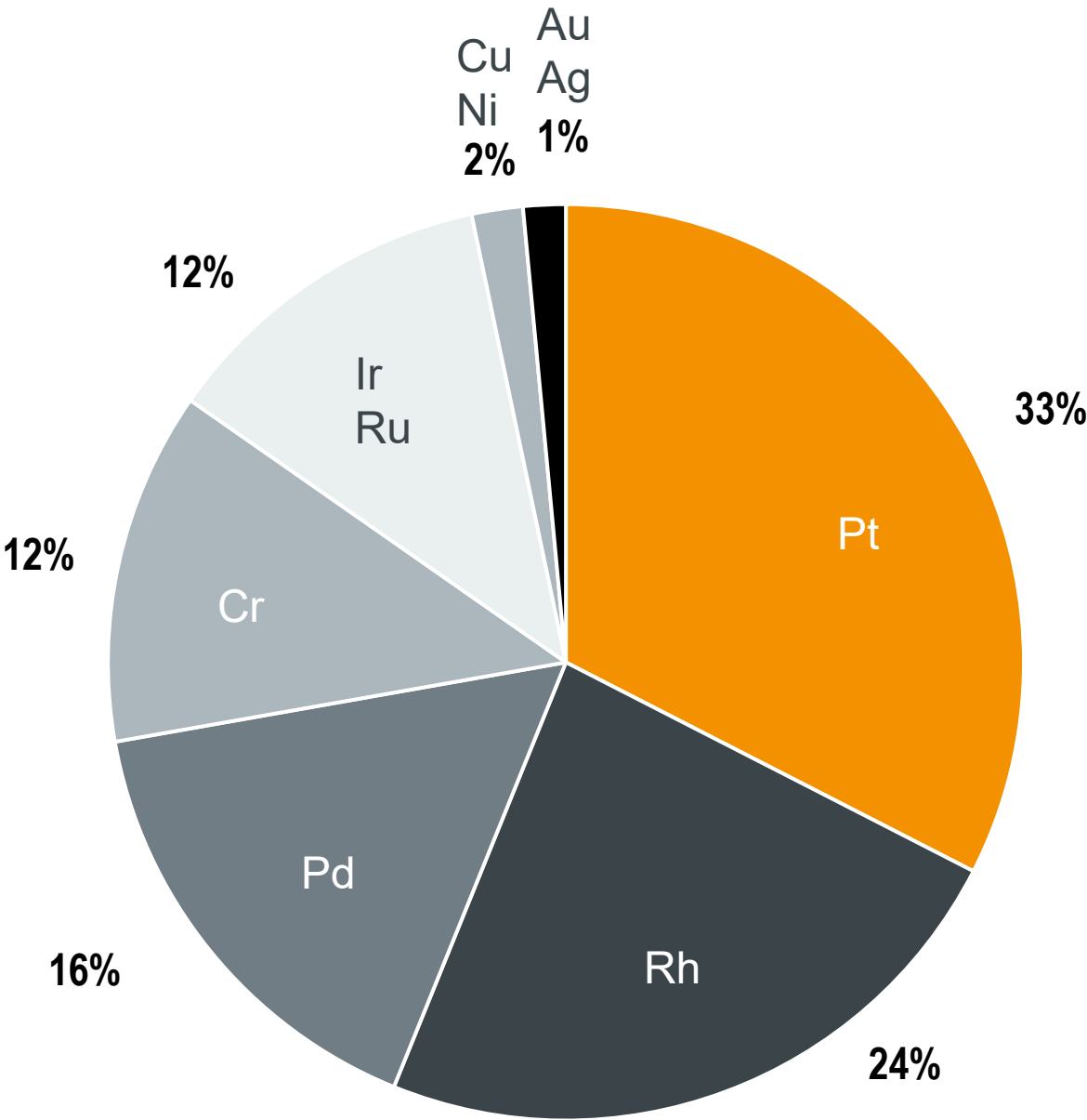
# Platinum supply and demand 2025-2026



# PGM primary supply – Platinum



# Diversified revenue base



# Business improvement



## Electricity

35% reduction in our electricity bill by F2030

## By-product revenue

20% improvement in chrome production to 1.8 million tonnes by F2029

## UG2 milling

Overspill UG2 treated at Eland from F2026

## Procurement

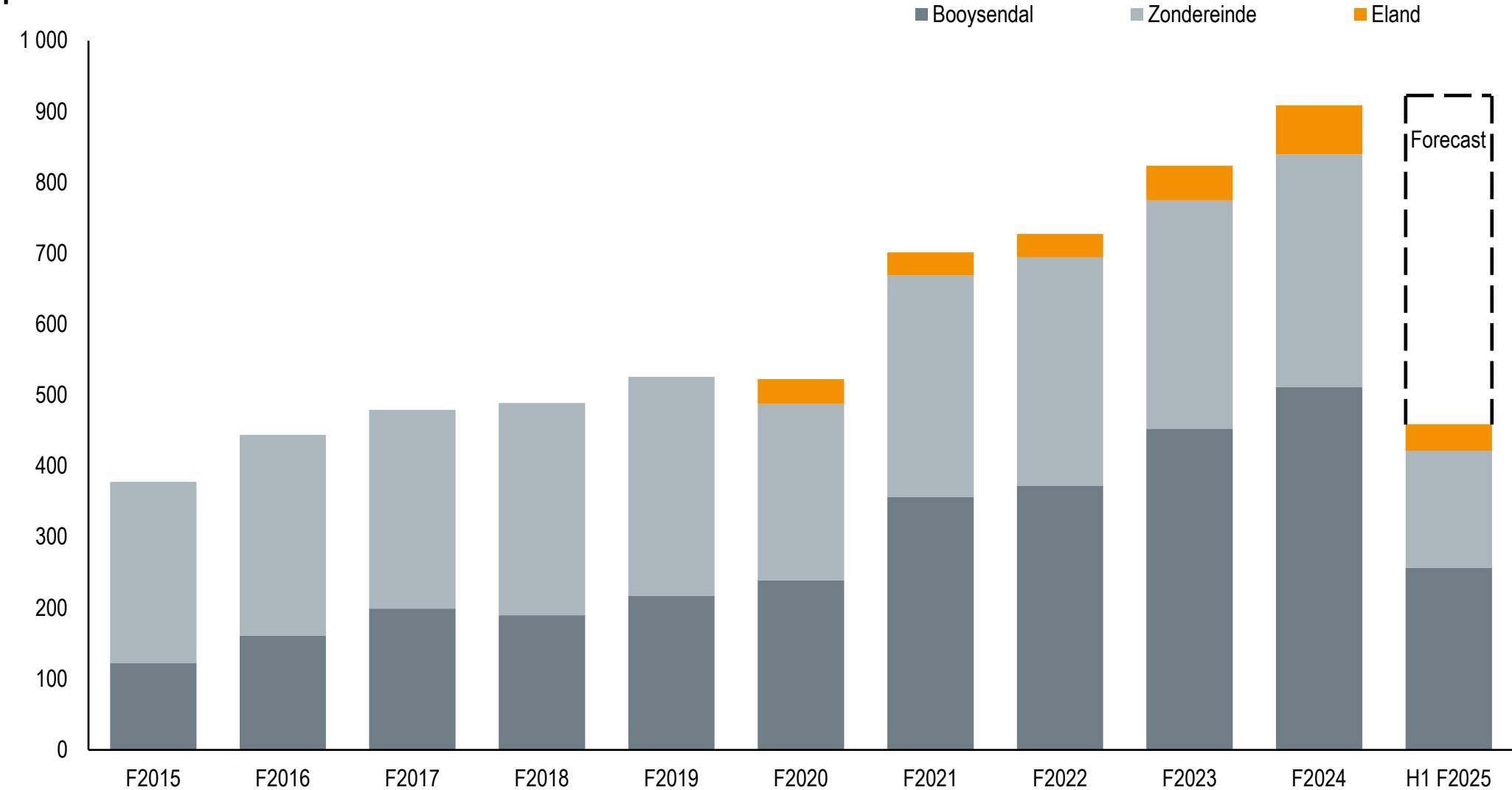
Potential 5% reduction by identifying synergies in group procurement

## Contractors

Natural reduction in contractor levels as we move beyond the intense project phase

# Sustainability and consistent investment

**koz 4E own  
production**





# Questions?

### Northam Platinum Holdings Limited

Building 4, 1<sup>st</sup> Floor  
Maxwell Office Park  
Magwa Crescent West  
Waterfall City  
Jukskei View, 2090  
South Africa

Tel: +27 11 759 6000  
Fax: +27 11 325 4795  
[www.northam.co.za](http://www.northam.co.za)

### Shareholder information

|                 |                                   |
|-----------------|-----------------------------------|
| Name            | Northam Platinum Holdings Limited |
| JSE share code  | NPH                               |
| ISIN code       | ZAE000298253                      |
| JSE sector      | Platinum                          |
| Shares in issue | 396 238 229                       |