

# Mining that matters

Operational and financial results  
for the year ended 30 June 2024

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# Agenda

|                             |              |
|-----------------------------|--------------|
| Key features for the year   | Paul Dunne   |
| Our operations and projects | Paul Dunne   |
| Financial review            | Alet Coetzee |
| Operational guidance        | Paul Dunne   |

# Key features for the year

## Production

**892 876 oz 4E**

Equivalent refined metal  
from own operations  
Increase of 10.3%  
(F2023: 809 775 oz 4E)

## Operating profit

**R4.8bn**

Operating profit margin: 15.7%  
(F2023: R15.4bn, with an operating  
profit margin of 39.1%)

## Capex

**R4.6bn**

All projects on track  
Decrease of 16.9%  
(F2023: R5.6bn)

## Sales volumes

**950 251 oz 4E**

7.3% increase (F2023: 885 347 oz 4E)

## Sales revenue

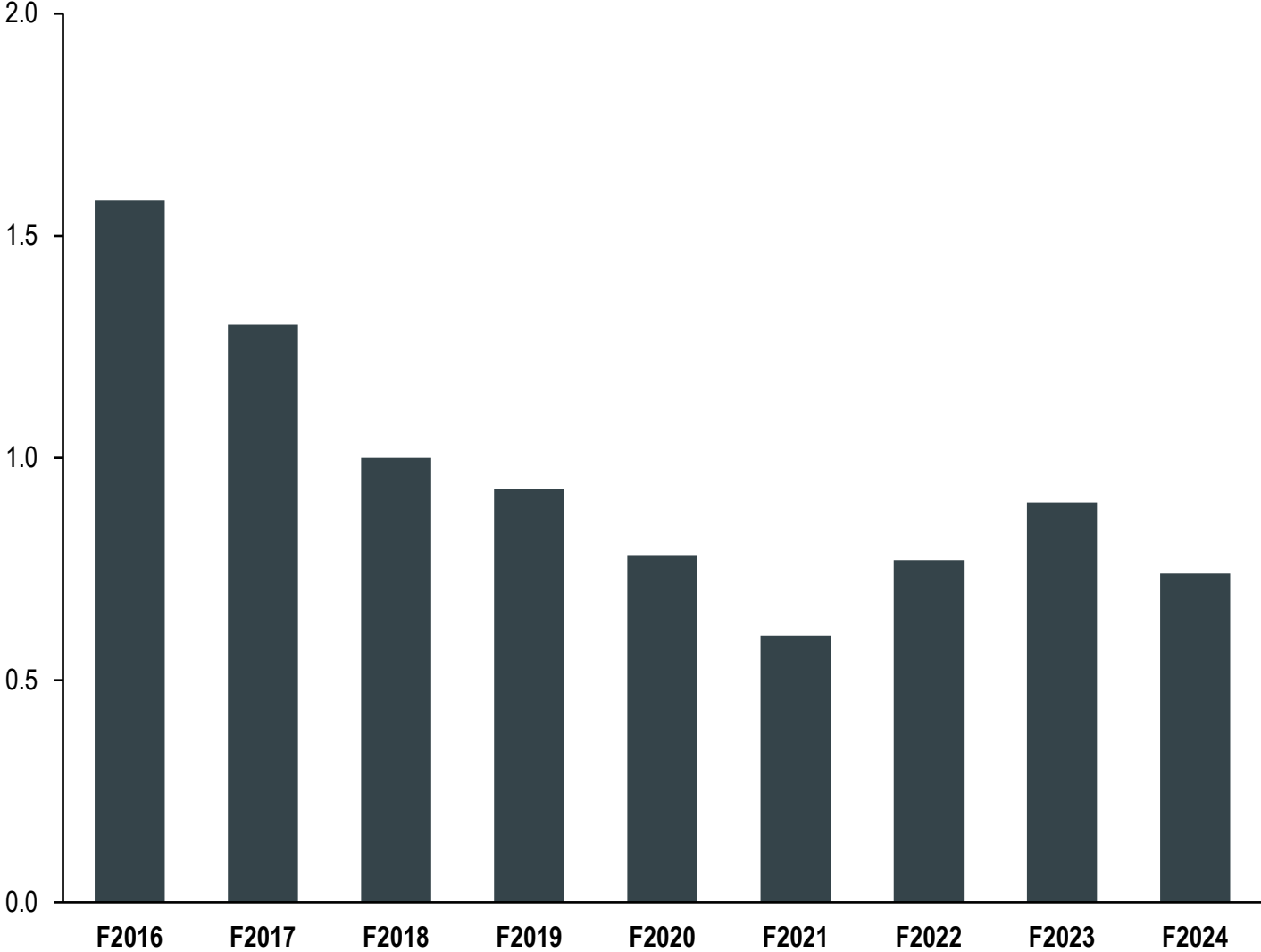
**R30.8bn**

22.2% decrease (F2023: R39.5bn)

Final dividend of 70 cents per share  
Total dividends for the year: 170 cents per share

# Our operations and projects

**Group LTIIR per 200 000 hours worked**  
F2016 to present



Group LTIIR

0.74

Zondereinde

4.0 million

fatality free shifts

Booyssendal

10.0 million

fatality free shifts

Eland

2.0 million

fatality free shifts

# Group operational highlights

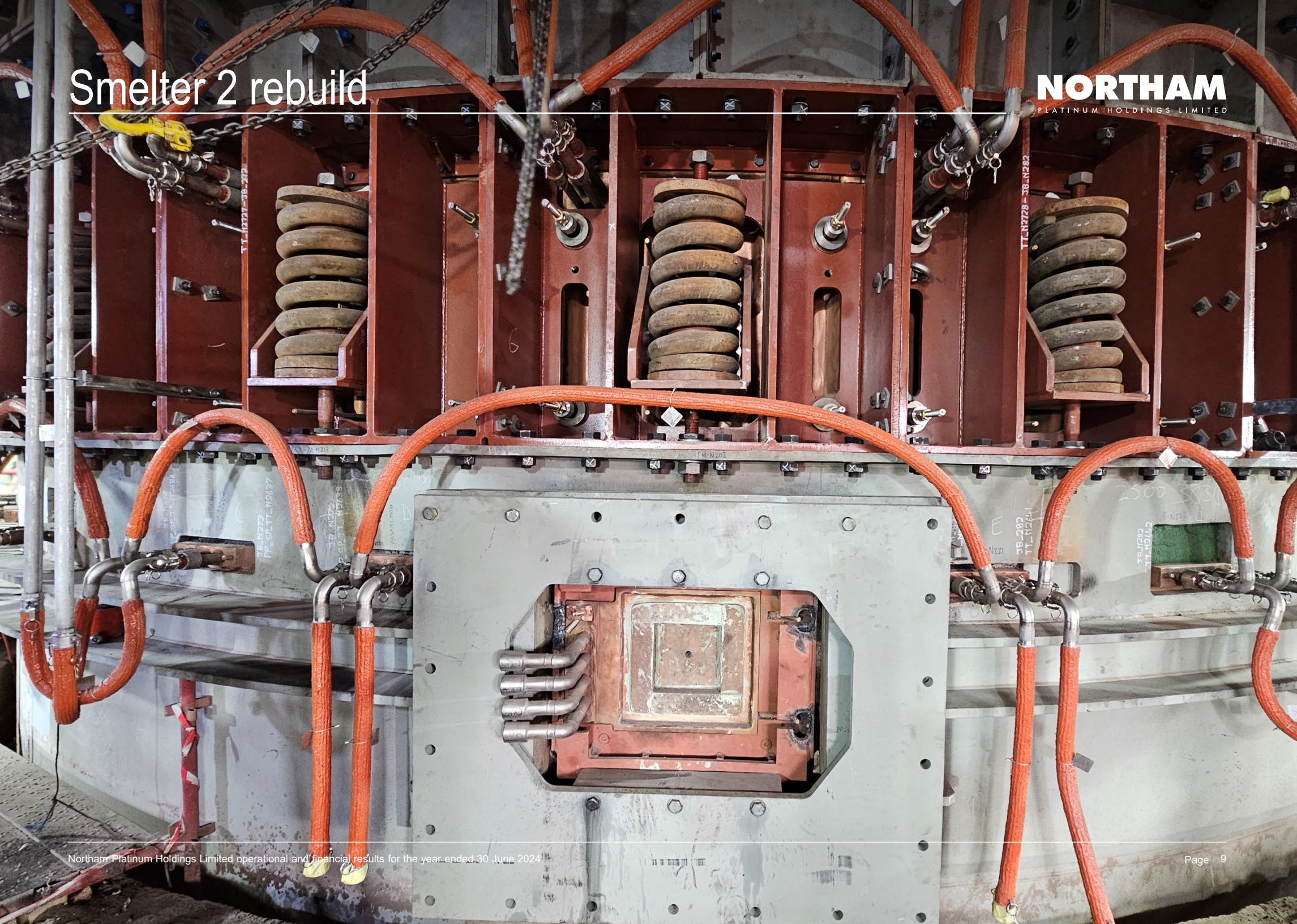
|                                                          | F2024      | F2023      |   |       |
|----------------------------------------------------------|------------|------------|---|-------|
| Total tonnage milled<br>tonnes                           | 11 269 490 | 10 654 561 | ▲ | 5.8%  |
| Square metres mined<br>m <sup>2</sup>                    | 1 257 164  | 1 166 938  | ▲ | 7.7%  |
| Equivalent refined metal from<br>own operations<br>oz 4E | 892 876    | 809 775    | ▲ | 10.3% |
| Total refined metal produced<br>oz 4E                    | 891 721    | 846 490    | ▲ | 5.3%  |
| Cash cost per equivalent<br>refined 4E oz<br>R/4E oz     | 23 811     | 22 824     | ▼ | 4.3%  |
| Cash margin per equivalent<br>refined 4E oz<br>%         | 26.5       | 48.9       | ▼ | 45.8% |
| Chrome concentrate produced<br>tonnes                    | 1 320 963  | 1 065 757  | ▲ | 23.9% |

# Zondereinde operations

|                                                     |                | F2024            | F2023     | Variance |
|-----------------------------------------------------|----------------|------------------|-----------|----------|
|                                                     | Unit           |                  |           | %        |
| Merensky milled                                     | tonnes         | 998 122          | 1 031 806 | (3.3)    |
| Merensky head grade                                 | g/t 4E         | 5.5              | 5.5       | (1.1)    |
| UG2 milled                                          | tonnes         | 1 140 024        | 1 188 253 | (4.1)    |
| UG2 head grade                                      | g/t 4E         | 4.3              | 4.1       | 3.7      |
| Total milled                                        | tonnes         | 2 138 146        | 2 220 059 | (3.7)    |
| Average combined head grade                         | g/t 4E         | 4.8              | 4.8       | 1.1      |
| <b>Equivalent refined metal from own operations</b> | <b>oz 4E</b>   | <b>328 513</b>   | 321 901   | 2.1      |
| Equivalent refined metal from third parties         | oz 4E          | 56 851           | 40 539    | 40.2     |
| Total revenue per equivalent refined 4E oz sold     | R/4E oz        | 29 972           | 43 560    | (31.2)   |
| <b>Cash cost per equivalent refined 4E oz</b>       | <b>R/4E oz</b> | <b>24 830</b>    | 23 620    | (5.1)    |
| Cash profit per equivalent refined 4E oz            | R/4E oz        | 5 142            | 19 940    | (74.2)   |
| <b>Cash margin per equivalent refined 4E oz</b>     | <b>%</b>       | <b>17.2</b>      | 45.8      | (62.4)   |
| Operating profit                                    | R000           | 540 230          | 5 160 418 | (89.5)   |
| <b>Capex</b>                                        | <b>R000</b>    | <b>2 296 553</b> | 2 450 628 | (6.3)    |

# Smelter 2 rebuild

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# Booyseendal operations

|                                    |               | F2024            | F2023            | Variance   |
|------------------------------------|---------------|------------------|------------------|------------|
|                                    | Unit          |                  |                  | %          |
| Merensky North milled              | tonnes        | 499 879          | 546 616          | (8.6)      |
| Merensky North head grade          | g/t 4E        | 2.0              | 2.1              | (2.0)      |
| Merensky South milled              | tonnes        | 124 470          | 389 616          | (68.1)     |
| Merensky South head grade          | g/t 4E        | 1.9              | 1.5              | 26.4       |
| UG2 North milled                   | tonnes        | 2 993 645        | 2 649 130        | 13.0       |
| UG2 North head grade               | g/t 4E        | 2.6              | 2.5              | 3.1        |
| UG2 South milled                   | tonnes        | 2 956 325        | 2 455 926        | 20.4       |
| UG2 South head grade               | g/t 4E        | 2.8              | 2.8              | 2.2        |
| UG2 BS4 milled                     | tonnes        | 260 669          | 317 617          | (17.9)     |
| UG2 BS4 head grade                 | g/t 4E        | 2.5              | 1.8              | 37.0       |
| <b>Total milled</b>                | <b>tonnes</b> | <b>6 834 988</b> | <b>6 358 905</b> | <b>7.5</b> |
| <b>Average combined head grade</b> | <b>g/t 4E</b> | <b>2.6</b>       | <b>2.5</b>       | <b>6.5</b> |

# Booyseendal operations

|                                                      |                | F2024            | F2023     | Variance |
|------------------------------------------------------|----------------|------------------|-----------|----------|
|                                                      | Unit           |                  |           | %        |
| <b>Metal in concentrate from own operations</b>      | <b>oz 4E</b>   | <b>511 340</b>   | 452 903   | 12.9     |
| Metal in concentrate from third parties              | oz 4E          | <b>30 362</b>    | 26 341    | 15.3     |
| Total revenue per 4E oz in concentrate sold          | R/4E oz        | <b>29 827</b>    | 40 889    | (27.1)   |
| <b>Cash cost per 4E oz in concentrate produced</b>   | <b>R/4E oz</b> | <b>17 520</b>    | 16 789    | (4.4)    |
| Cash profit per 4E oz in concentrate produced        | R/4E oz        | <b>12 307</b>    | 24 100    | (48.9)   |
| <b>Cash margin per 4E oz in concentrate produced</b> | <b>%</b>       | <b>41.3</b>      | 58.9      | (29.9)   |
| <b>Operating profit</b>                              | <b>R000</b>    | <b>4 571 917</b> | 8 624 611 | (47.0)   |
| <b>Capex</b>                                         | <b>R000</b>    | <b>1 257 736</b> | 1 478 900 | (15.0)   |

# Eland operations

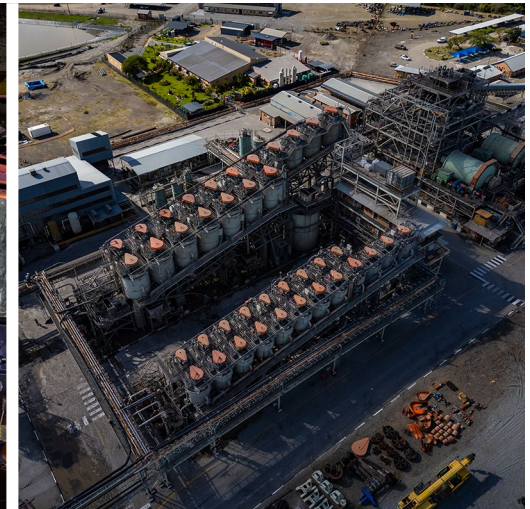
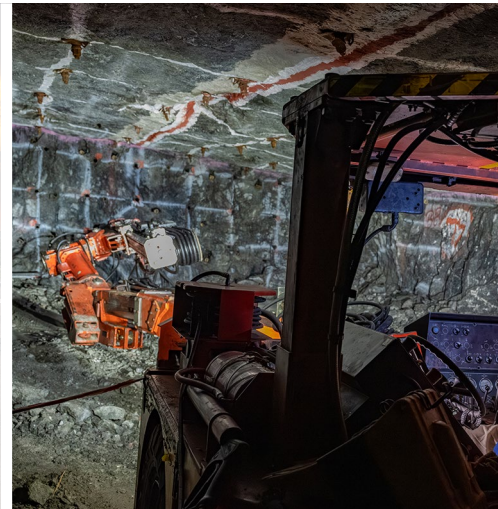
|                                                      |                | F2024            | F2023     | Variance |
|------------------------------------------------------|----------------|------------------|-----------|----------|
|                                                      | Unit           |                  |           | %        |
| UG2 total milled                                     | tonnes         | 2 296 356        | 2 075 597 | 10.6     |
| UG2 head grade                                       | g/t 4E         | 1.6              | 1.5       | 13.1     |
| <b>Concentrator recoveries</b>                       | %              | <b>56.0</b>      | 40.5      | 38.3     |
| <b>Metal in concentrate from own operations</b>      | <b>oz 4E</b>   | <b>69 020</b>    | 48 800    | 41.4     |
| Metal in concentrate from third parties              | oz 4E          | 48 823           | 52 360    | (6.8)    |
| <b>Total revenue per 4E oz in concentrate sold</b>   | <b>R/4E oz</b> | <b>30 493</b>    | 38 016    | (19.8)   |
| <b>Cash cost per 4E oz in concentrate produced</b>   | <b>R/4E oz</b> | <b>34 607</b>    | 36 319    | 4.7      |
| Cash (loss)/profit per 4E oz in concentrate produced | R/4E oz        | (4 114)          | 1 697     | N/A      |
| Cash margin per 4E oz in concentrate produced        | %              | (13.5)           | 4.5       | N/A      |
| <b>Operating loss</b>                                | <b>R000</b>    | <b>(584 830)</b> | (146 822) | (298.3)  |
| Capex                                                | R000           | 1 074 075        | 1 640 817 | (34.5)   |

# Metallurgical upgrades – converting stocks to revenue

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# Cost management



## Group

- Limited new recruitment to essential services only combined with natural attrition

## Zondereinde

- Long-dated 3 shaft surface infrastructure delayed
- Raise-boring reduced to one machine
- Deepening development halted at 17 level ore tips

## Booyseendal

- South Merensky module halted
- BS4 decline temporarily halted

## Eland

- Kukama decline restarted
- Long-dated surface infrastructure delayed

# Power security and cost

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# Financial review

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# Key financial features for F2024

## Revenue

**R30.8bn**

Decrease of 22.2%  
(F2023: R39.5bn)

## Operating profit

**R4.8bn**

Operating profit margin: 15.7%  
(F2023: R15.4bn, with an  
operating profit margin of 39.1%)

## EBITDA

**R6.3bn**

EBITDA margin: 20.4%  
(F2023: R16.5bn with an  
EBITDA margin of 41.7%)

## Net Debt

**R3.1bn**

Net Debt to EBITDA Ratio: 0.50

## Banking facilities

**R12.3bn**

Fully undrawn

## Cash flows from operating activities

**R3.5bn**

R4.7bn capital expenditure  
incurred in cash

## Basic earnings per share

**461.0 cents**

## Headline earnings per share

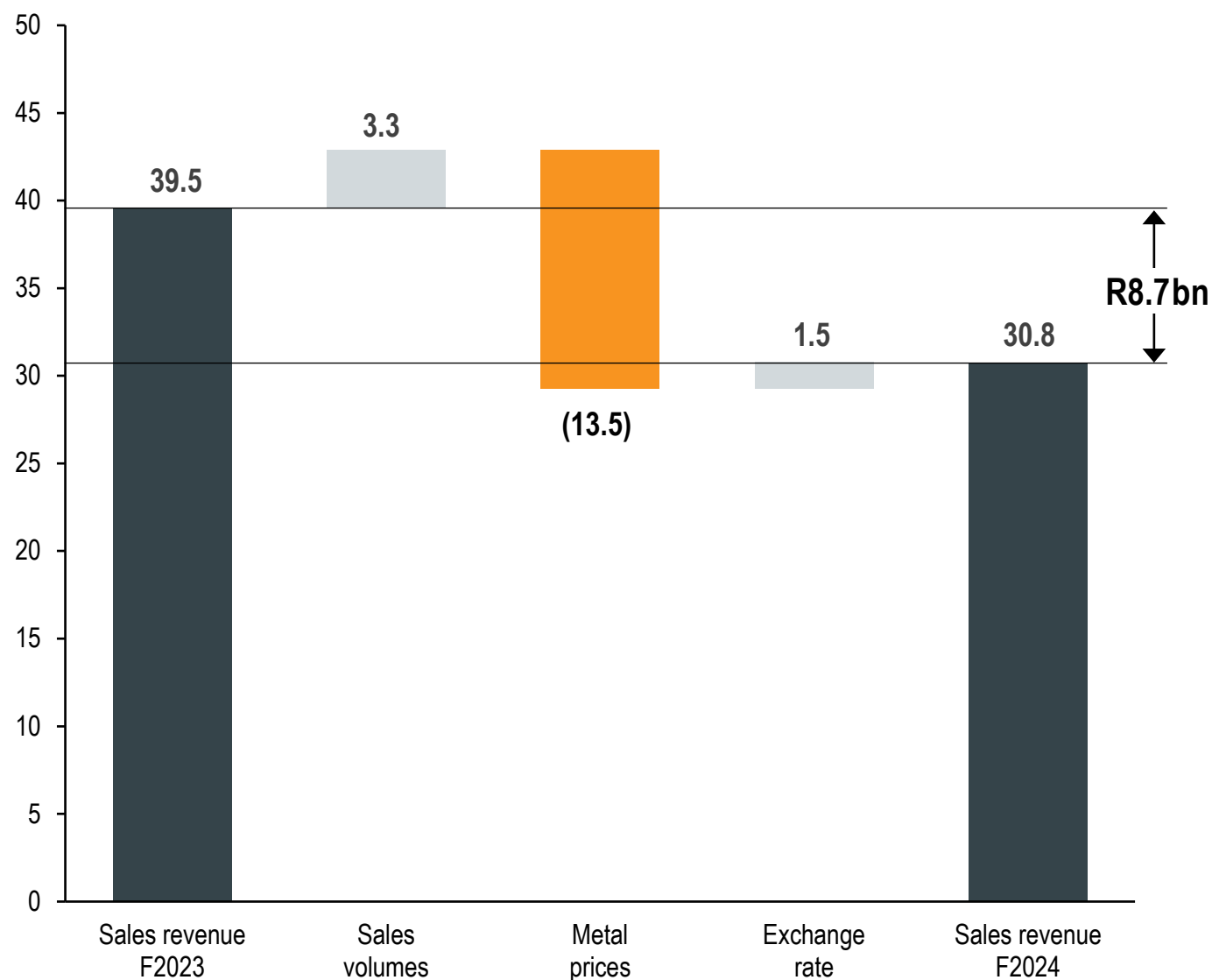
**445.0 cents**

## Dividends per share

**170.0 cents**

# Revenue

R billion



▼ **22.2%**  
decrease in revenue

▼ **38.7%**  
decrease in average  
4E basket price to USD1 295  
(F2023: USD2 112)

▲ **7.3%**  
increase in  
4E volumes sold

▲ **5.2%**  
weaker average  
ZAR/USD exchange rate

# Cost of sales

|                                                          | F2024               | F2023        | Variance |
|----------------------------------------------------------|---------------------|--------------|----------|
|                                                          | R000                | R000         | %        |
| <b>Sales revenue</b>                                     | <b>30 766 472</b>   | 39 548 159   | (22.2)   |
| <b>Cost of sales</b>                                     | <b>(25 942 339)</b> | (24 101 373) | (7.6)    |
| Operating costs                                          | (21 823 520)        | (19 859 013) | (9.9)    |
| <b>Mining operations</b>                                 | <b>(16 208 817)</b> | (14 115 443) | (14.8)   |
| <b>Concentrator operations</b>                           | <b>(2 626 817)</b>  | (2 382 724)  | (10.2)   |
| <b>Smelting and base metal removal plant costs</b>       | <b>(1 509 766)</b>  | (1 319 228)  | (14.4)   |
| Chrome processing                                        | (110 690)           | (89 173)     | (24.1)   |
| Selling and administration overheads                     | (479 163)           | (384 295)    | (24.7)   |
| <b>Royalty charges</b>                                   | <b>(457 321)</b>    | (1 265 553)  | 63.9     |
| Carbon tax                                               | (1 277)             | (1 407)      | 9.2      |
| Share-based payment expenses                             | (256 487)           | (89 281)     | (187.3)  |
| <b>Toro Employee Empowerment Trust contributions</b>     | <b>(32 256)</b>     | (108 339)    | 70.2     |
| <b>Employee profit share schemes</b>                     | <b>(240 391)</b>    | (133 455)    | (80.1)   |
| Rehabilitation                                           | 99 465              | 29 885       | 232.8    |
| <b>Concentrates and recycling material purchased</b>     | <b>(3 475 501)</b>  | (3 955 344)  | 12.1     |
| <b>Refining, including sampling and handling charges</b> | <b>(432 812)</b>    | (370 975)    | (16.7)   |
| Depreciation and write-offs                              | (1 411 140)         | (1 147 094)  | (23.0)   |
| <b>Change in metal inventory</b>                         | <b>1 200 634</b>    | 1 231 053    | (2.5)    |
| <b>Gross profit</b>                                      | <b>4 824 133</b>    | 15 446 786   | (68.8)   |

# Statement of profit or loss

|                                                         | F2024<br>R000    | F2023<br>R000    | Variance<br>% |
|---------------------------------------------------------|------------------|------------------|---------------|
| Sales revenue                                           | 30 766 472       | 39 548 159       | (22.2)        |
| Cost of sales                                           | (25 942 339)     | (24 101 373)     | (7.6)         |
| Gross profit                                            | 4 824 133        | 15 446 786       | (68.8)        |
| Impairment of property, plant and equipment             | –                | (2 718 275)      | 100.0         |
| Impairment of investment in associate                   | –                | (4 103 608)      | 100.0         |
| Loss on sale of Impala Platinum Holdings Limited shares | (799 686)        | –                | (100.0)       |
| Share of earnings from associates                       | (24 720)         | 165 140          | N/A           |
| Investment income                                       | 999 079          | 751 894          | 32.9          |
| Finance charges                                         | (1 870 031)      | (2 540 133)      | 26.4          |
| Net foreign exchange transaction gains                  | 29 686           | 72 717           | (59.2)        |
| Sundry income                                           | 219 222          | 78 113           | 180.6         |
| Sundry expenditure                                      | (188 994)        | (408 796)        | 53.8          |
| <b>Profit before tax</b>                                | <b>3 188 689</b> | <b>6 743 838</b> | <b>(52.7)</b> |
| Tax                                                     | (1 390 926)      | (4 189 795)      | 66.8          |
| <b>Profit for the year</b>                              | <b>1 797 763</b> | <b>2 554 043</b> | <b>(29.6)</b> |

# Working capital management

**R8.7 bn**

Metal inventory balance

**R14.5bn**

Sales value of 4E inventory on hand  
(using the year-end prices and  
exchange rate)

**R936.3m**

Classified as non-current inventory  
to be processed in future

**475 420oz 4E**

Metal volumes on hand  
at year-end

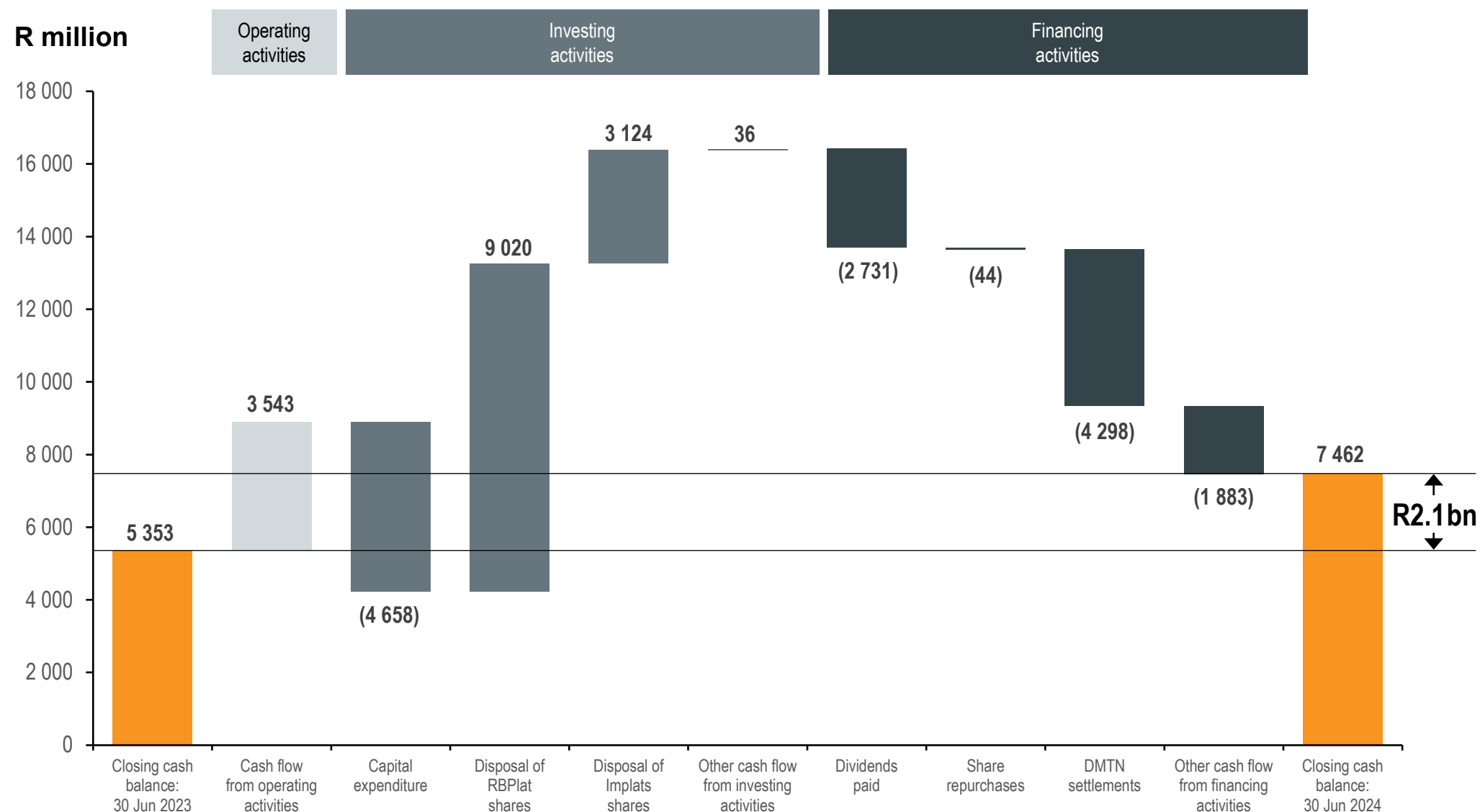
**27 847oz 4E**

Purchased material on hand  
at year-end

**57 775oz 4E**

Non-current inventory on hand  
at year-end

# Movement in cash and cash equivalents



# Net Debt to EBITDA

|                            | F2024<br>R000      | F2023<br>R000      |
|----------------------------|--------------------|--------------------|
| Cash and cash equivalents  | 7 461 961          | 5 352 987          |
| Domestic Medium-Term Notes | (10 584 064)       | (14 792 802)       |
| <b>Net Debt</b>            | <b>(3 122 103)</b> | <b>(9 439 815)</b> |
| EBITDA                     | 6 270 467          | 16 501 054         |
| Net Debt to EBITDA Ratio   | 0.50               | 0.57               |

Net Debt to  
EBITDA Ratio

0.50

RCF

R11.3bn

Fully undrawn

GBF

R1.0bn

Fully undrawn

**R4.6bn**

Invested in capex

**R2.8bn**

Return of value  
to shareholders  
through dividends paid

**R1.70**

per share  
Dividends declared  
for F2024

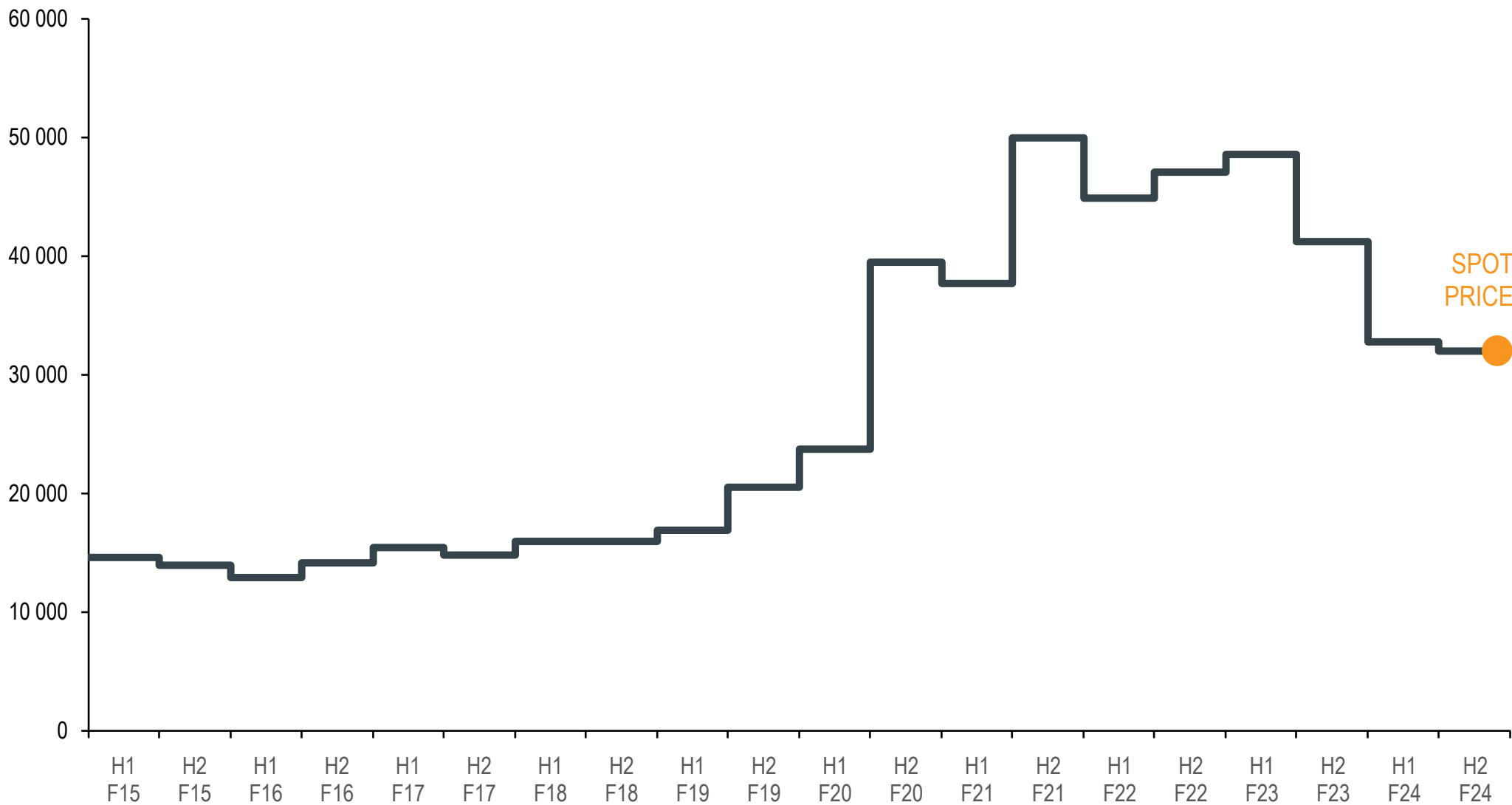
# Operational guidance

# Operational guidance for F2025

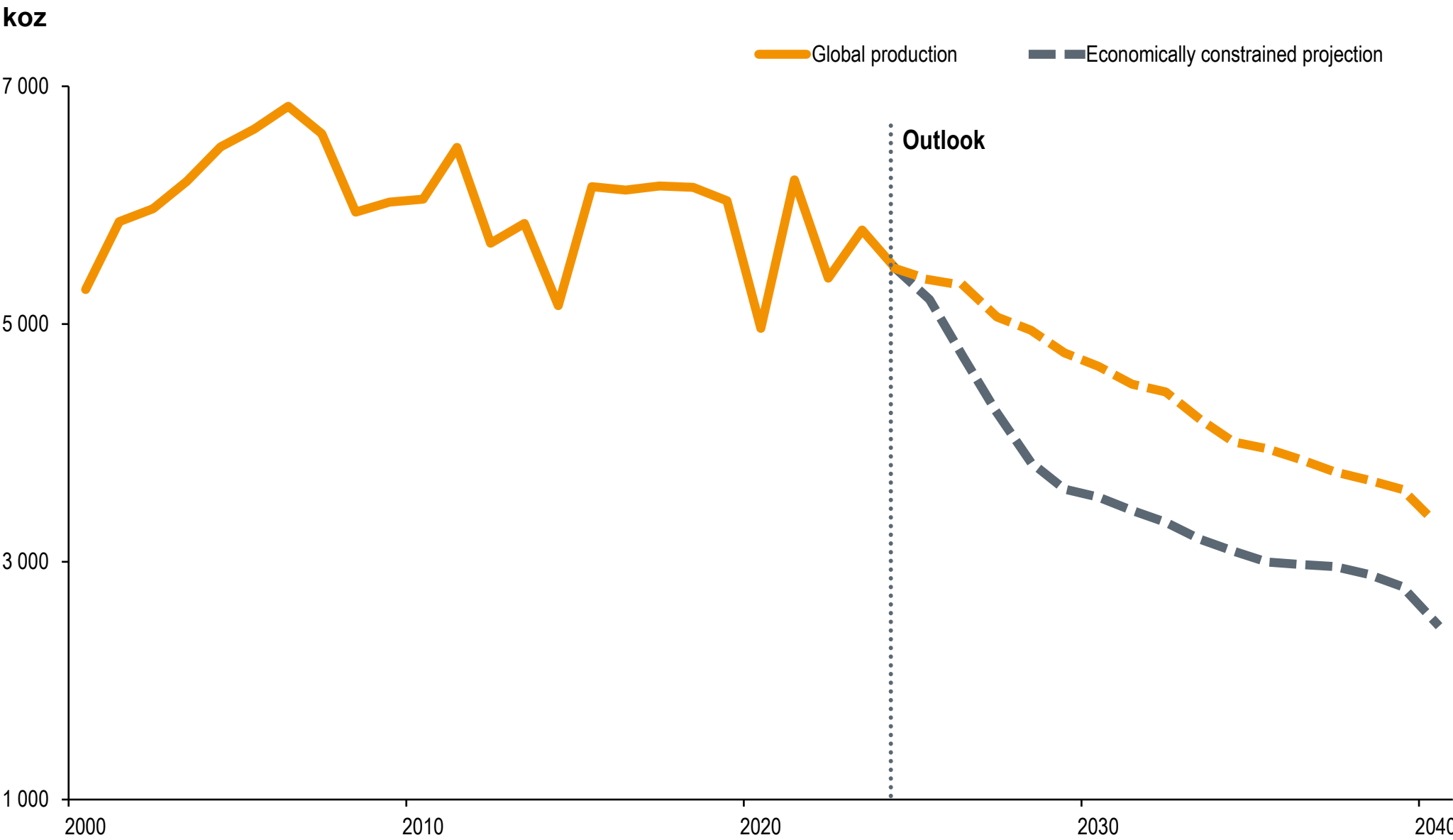
|                                              | Zondereinde                                   | Booyseindal                      | Eland                                   | Group                                         |
|----------------------------------------------|-----------------------------------------------|----------------------------------|-----------------------------------------|-----------------------------------------------|
| Metal production from own operations (oz 4E) | Equivalent refined metal<br>320 000 – 330 000 | Metal in concentrate<br>500 000+ | Metal in concentrate<br>80 000 – 90 000 | Equivalent refined metal<br>880 000 – 910 000 |
| Metal production from third parties (oz 4E)  |                                               |                                  |                                         | 70 000 – 80 000                               |
| Unit cash cost per 4E ounce                  | R27 000 – R28 000                             | R18 000 – R19 000                | R36 000 – R37 000                       | R25 500 – R26 500                             |
| Capital expenditure                          | R4.3bn                                        |                                  |                                         |                                               |
| Sales (oz 4E)                                | 980 000 – 1 020 000                           |                                  |                                         |                                               |
| Chrome sales (tonnes)                        | 1 400 000 – 1 450 000                         |                                  |                                         |                                               |

# Six monthly average basket price

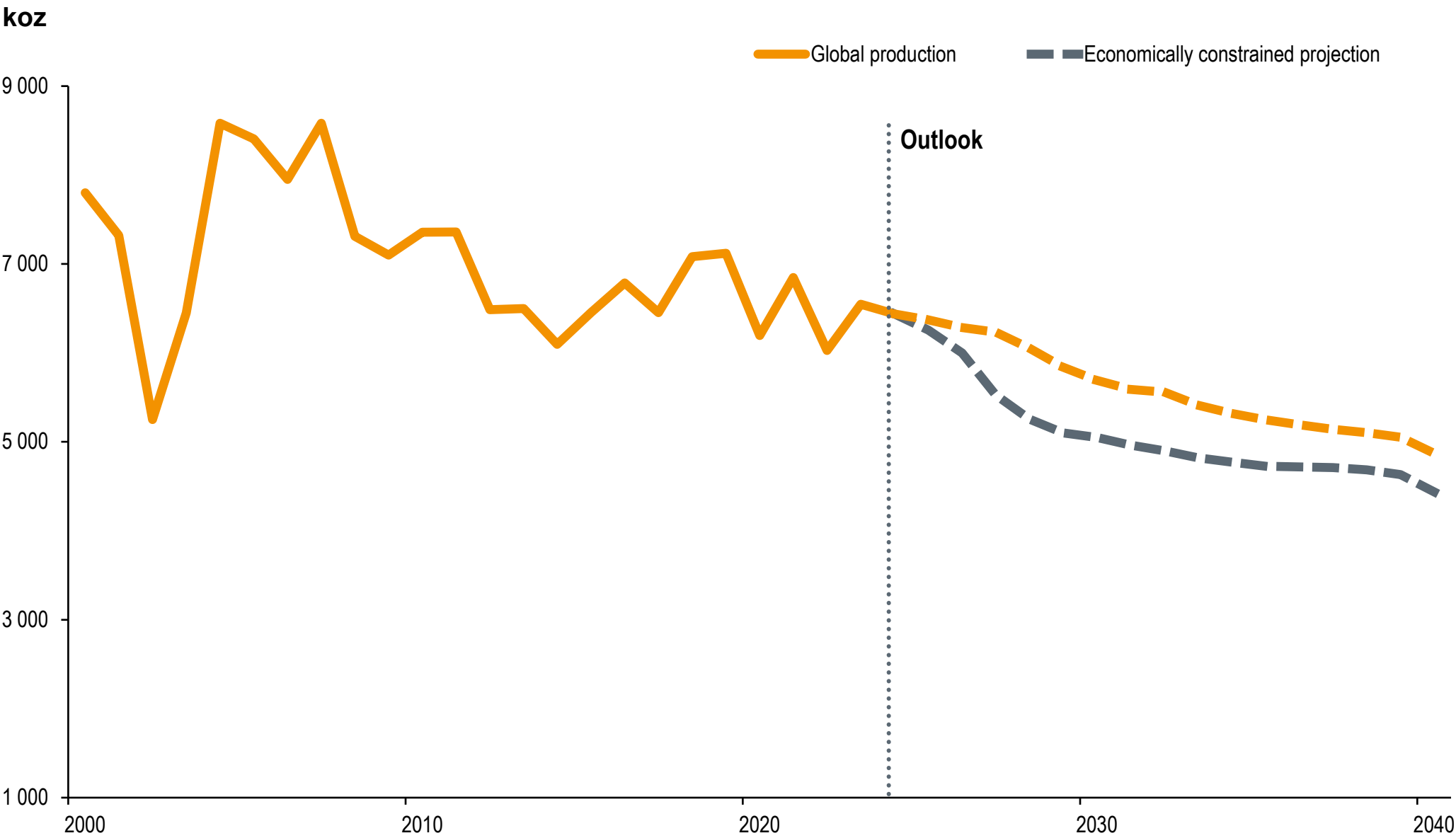
R/4E oz



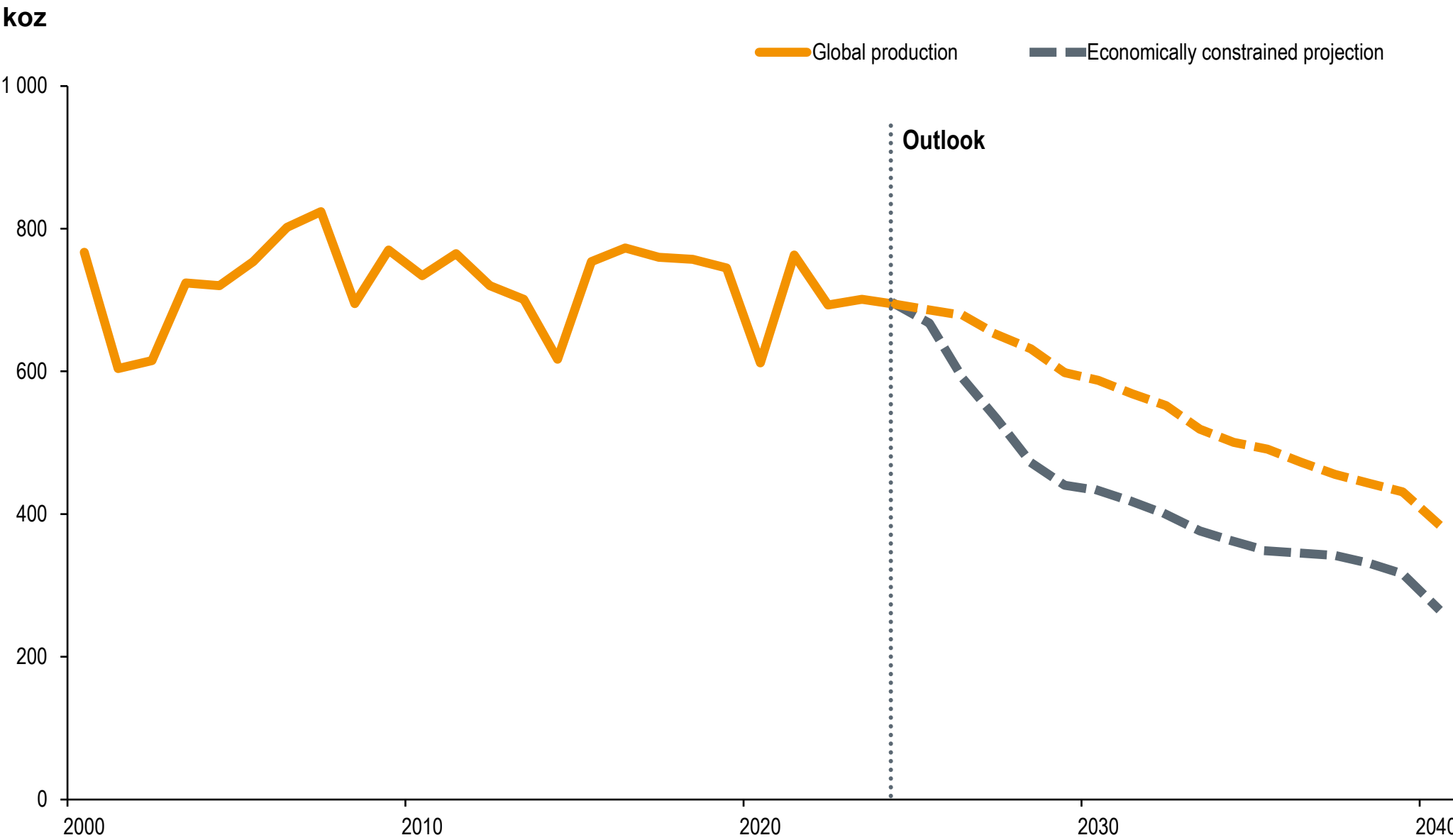
# PGM primary supply – Platinum



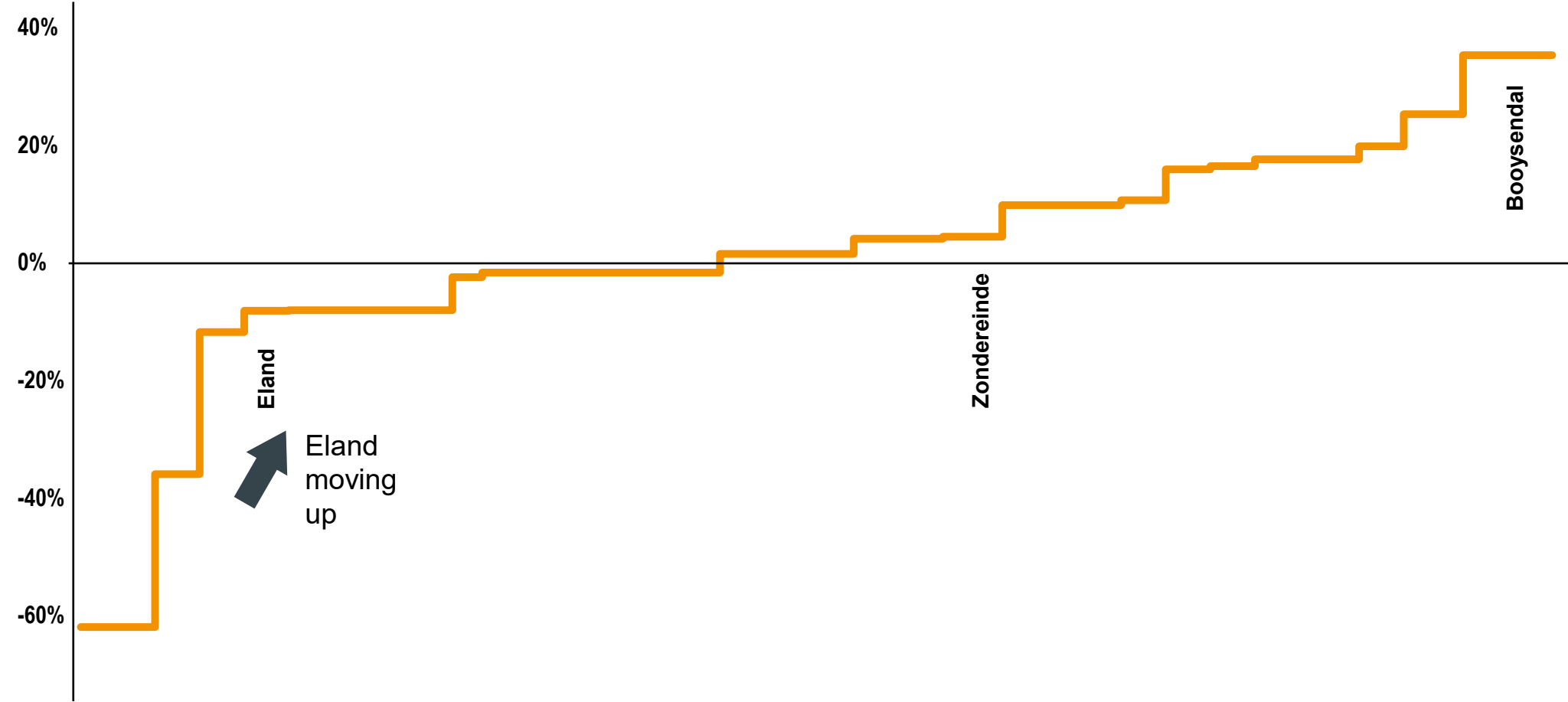
# PGM primary supply – Palladium



# PGM primary supply – Rhodium

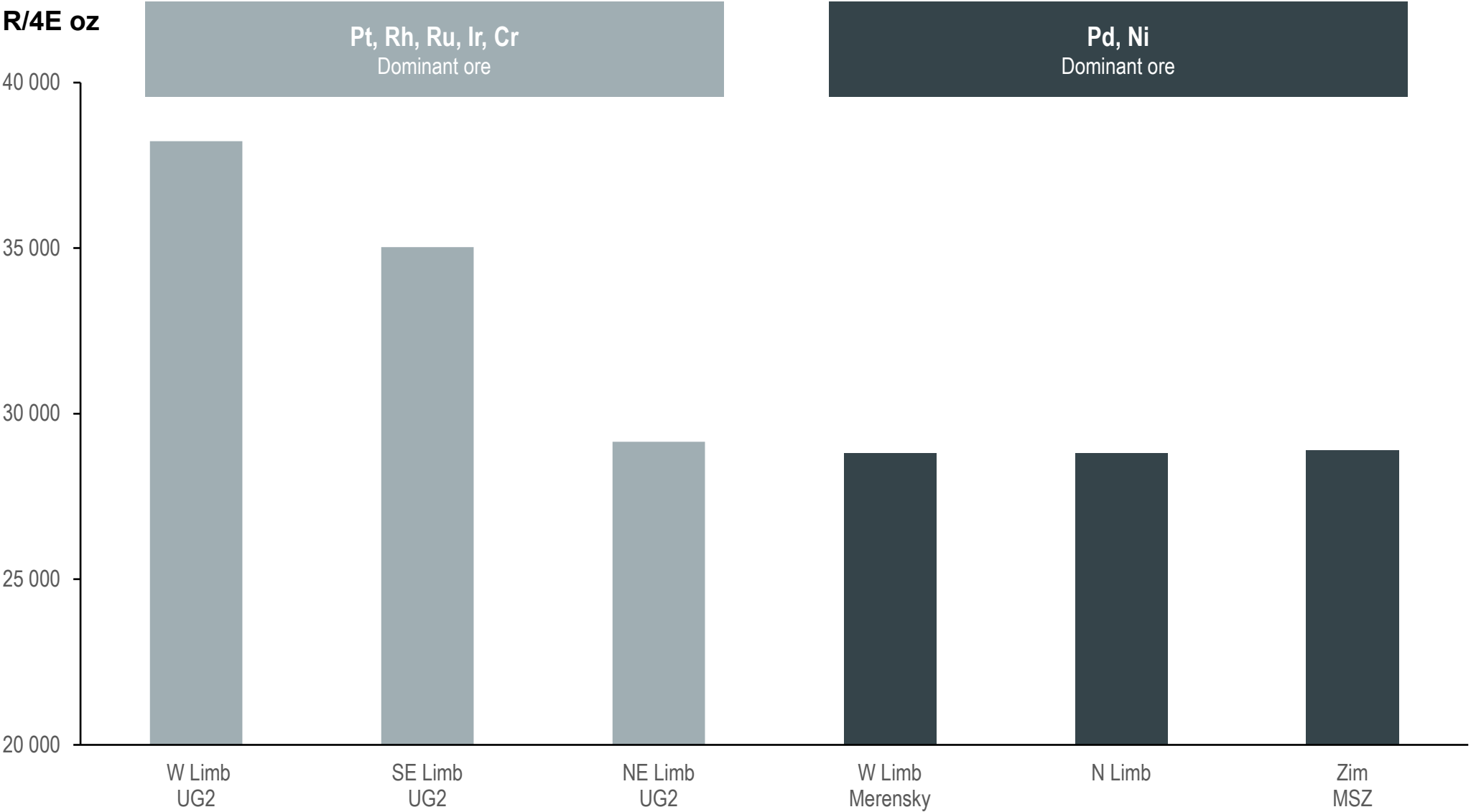


**Cash margin in CY2024**  
**Mine to market costs inclusive of SIB**



Source: NPH estimates  
Price assumptions; Pt USD975/oz, Pd USD980/oz, Rh USD4 600/oz, Ni USD17 100/tonne, ZAR/USD18.5

# Basket price for Southern African ore types



Source: NPH estimates, Price assumptions; spot prices as at 13 Aug 2024



Questions?

### Northam Platinum Holdings Limited

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Maxwell Office Park  
Magwa Crescent West  
Waterfall City  
Jukskei View 2090  
South Africa

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Fax: +27 11 325 4795  
[www.northam.co.za](http://www.northam.co.za)

### Shareholder information

|                 |                                   |
|-----------------|-----------------------------------|
| Name            | Northam Platinum Holdings Limited |
| Share code      | NPH                               |
| ISIN code       | ZAE000298253                      |
| JSE sector      | Platinum                          |
| Shares in issue | 396 238 229                       |