



NORTHAM

PLATINUM HOLDINGS LIMITED

Northam Holdings: positioning the group for the future

Reviewed interim financial results
for the six months ended
31 December 2021

smart platinum mining



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Agenda

Key features	Paul Dunne
The RBPlat acquisition	Paul Dunne
Our contribution	Paul Dunne
Our operations and projects	Paul Dunne
Financial review	Alet Coetzee
Operational guidance	Paul Dunne



Challenging operational environment

Production from own operations

351 359 oz 4E

Down by 0.4%
(H1 F2021: 352 741oz 4E)

Operating profit

R5.9bn

Operating profit margin: 42.2%
(H1 F2021: R5.2bn)

Capex

R2.3bn

All projects on track
(H1 F2021: R1.3bn)

Ongoing impact of COVID-19 affecting Zondereinde's production
Community unrest affecting Booysendal's production

Acquisition of a significant interest in RBPlat

The RBPlat acquisition

Strategic
investment

34.68%

Options and
ROFR to acquire
a further

3.29%

Cash paid to date

R4.1bn

Deferred
acquisition
consideration

R5.7bn

RBH 8.7% shareholding
enhancing empowerment

Investment rationale



Our view
on PGMs



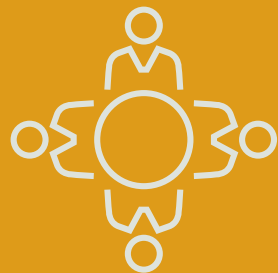
Our growth
strategy



Future growth
opportunities



Operational risk
reduction



Cultural fit



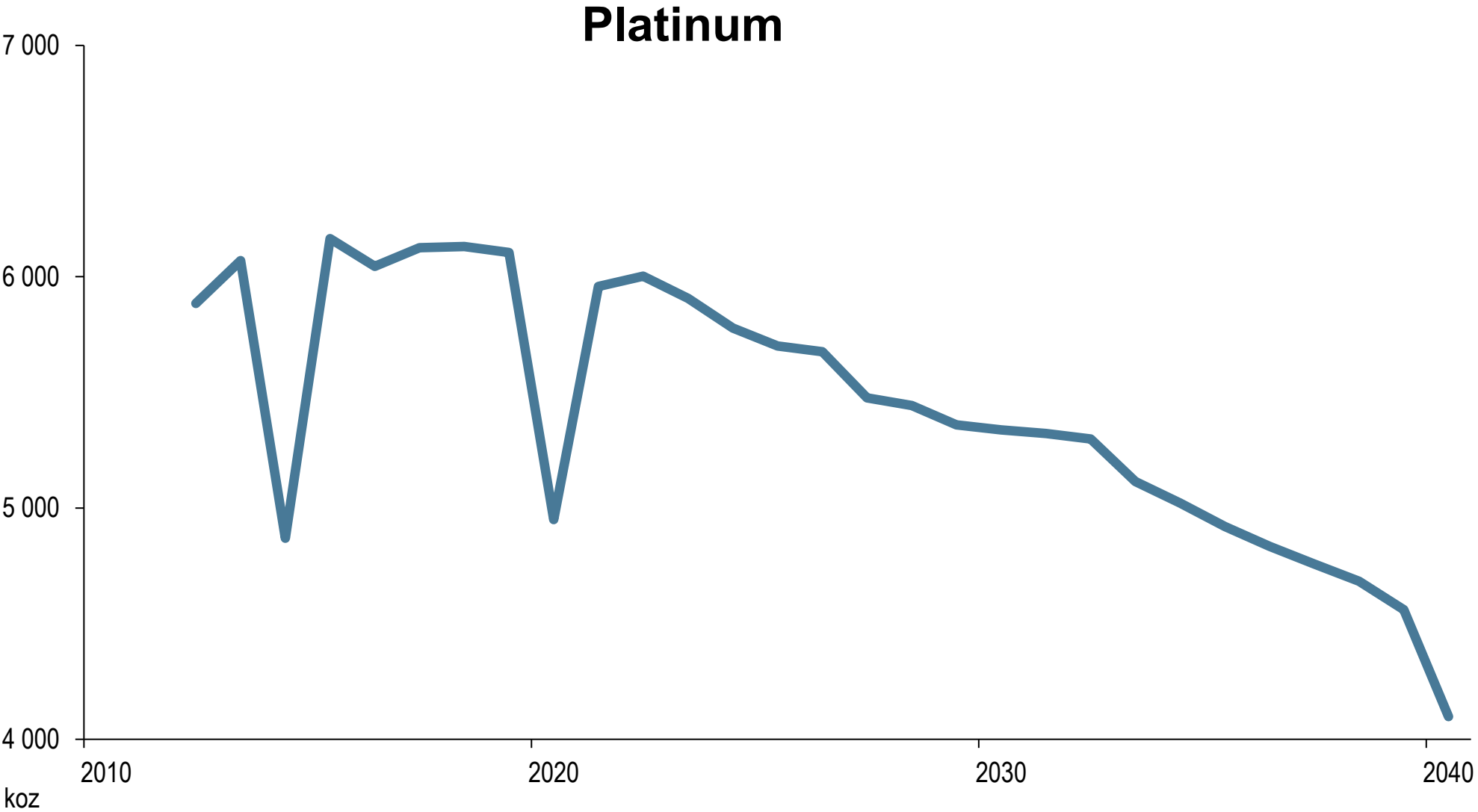
Empowerment
and transformation

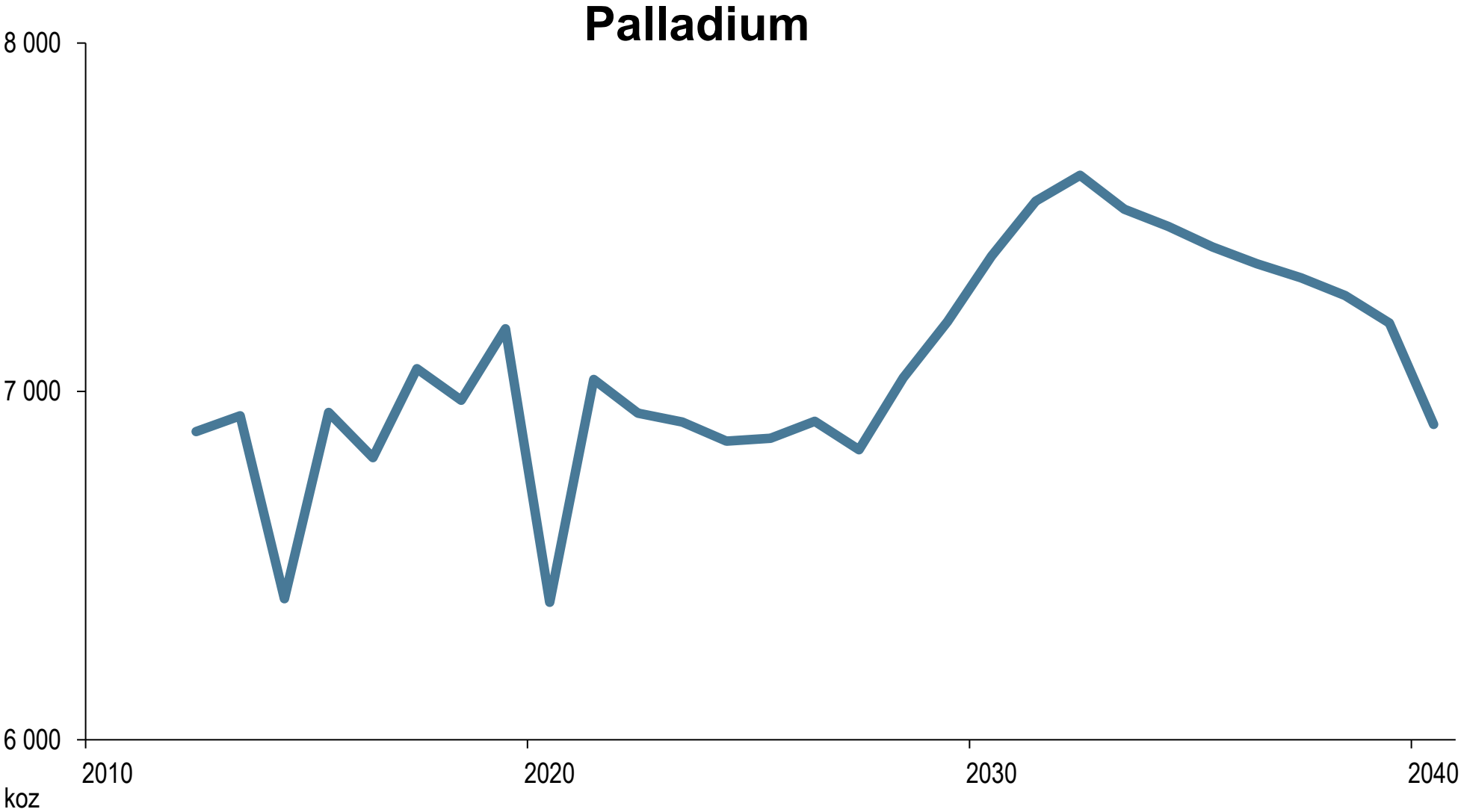


Community and
labour relations

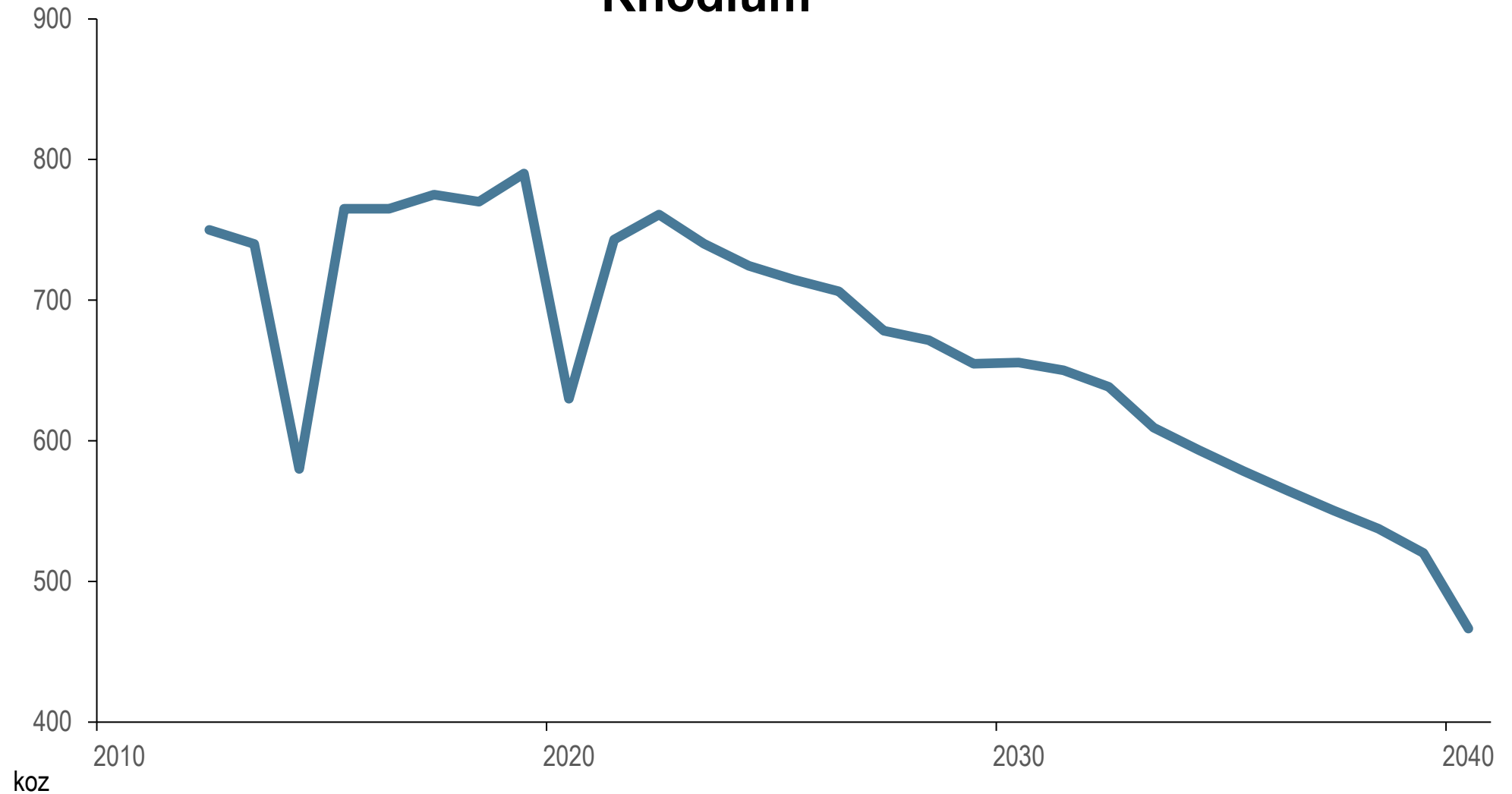


Creating value for
all stakeholders





Rhodium





Our contribution

smart platinum mining

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Our contribution

9 398

Direct, new, meaningful,
sustainable jobs created
since 2015

1 166

Direct, new, meaningful,
sustainable jobs created
during H1 F2022

R2.8bn

Employee costs for
H1 F2022

R3.0bn

Tax paid during
H1 F2022

R698.2m

Mineral royalty tax
during H1 F2022

R568.9m

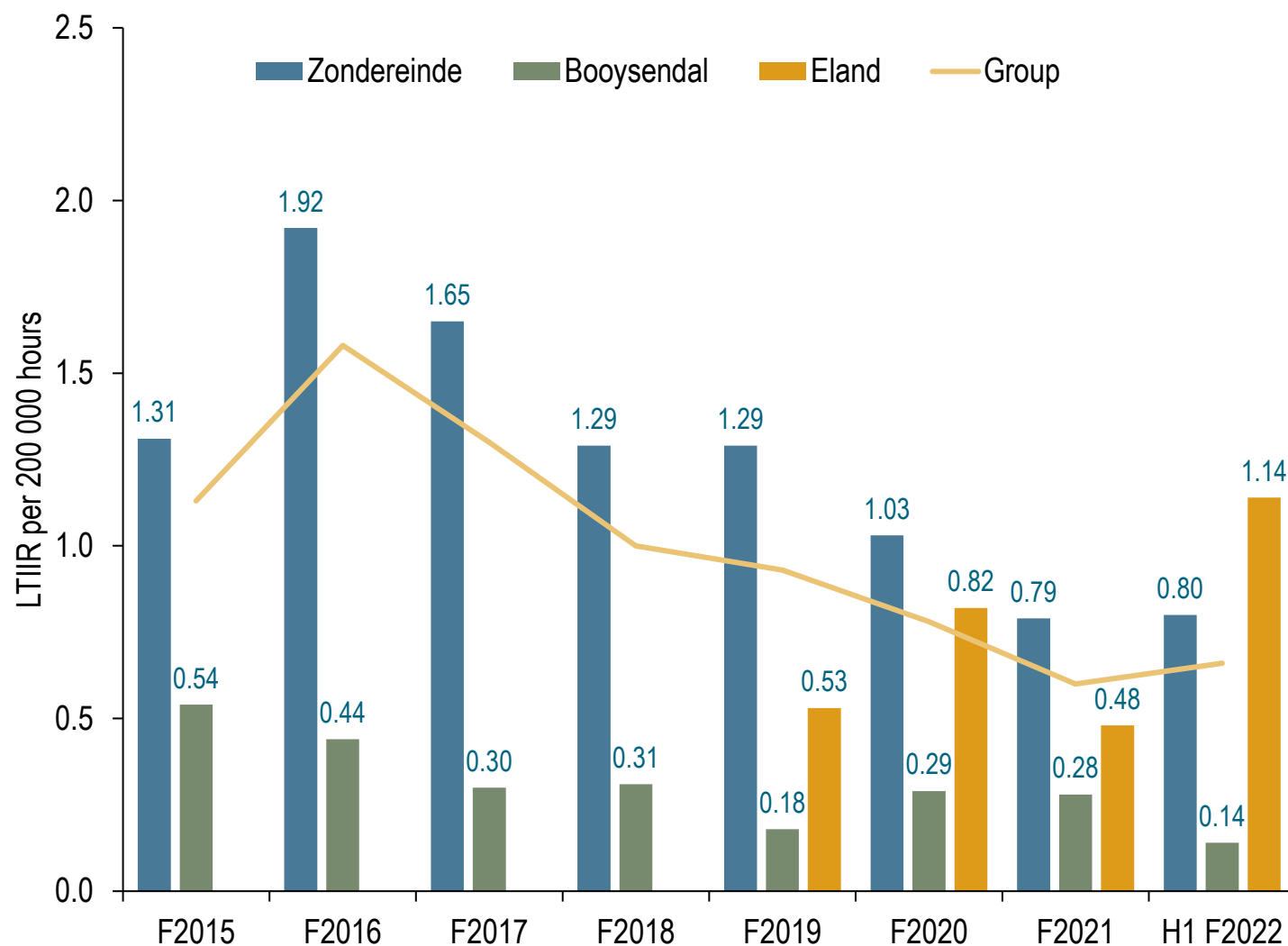
Tax paid by our employees
during H1 F2022

A full-page background image of a mining tunnel. A miner in a yellow protective suit, helmet, and boots is using a long-handled tool to work on a rock wall. The ceiling is covered in a wire mesh, and the floor is rocky. The scene is dimly lit with some bright light sources in the background.

Our operations and projects

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Group LTIIR

0.66

Fatality free shifts

7 million

at Booyssendal
in January

Fatalities

2

at Zondereinde

COVID-19 vaccination programme



Fully vaccinated

74%

Partially vaccinated

10%

Zondereinde
vaccinated

92%

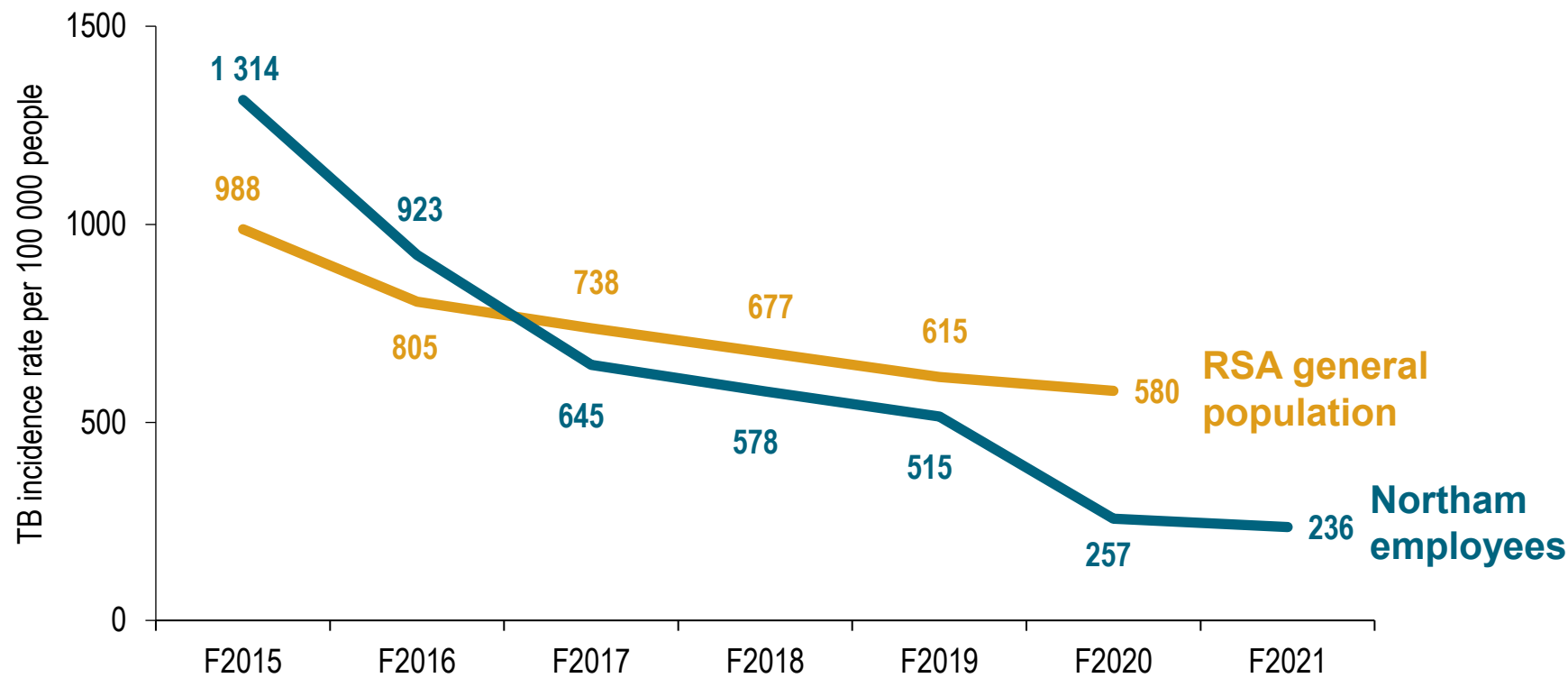
HIV

UNAIDS 2021
95:95:95 target

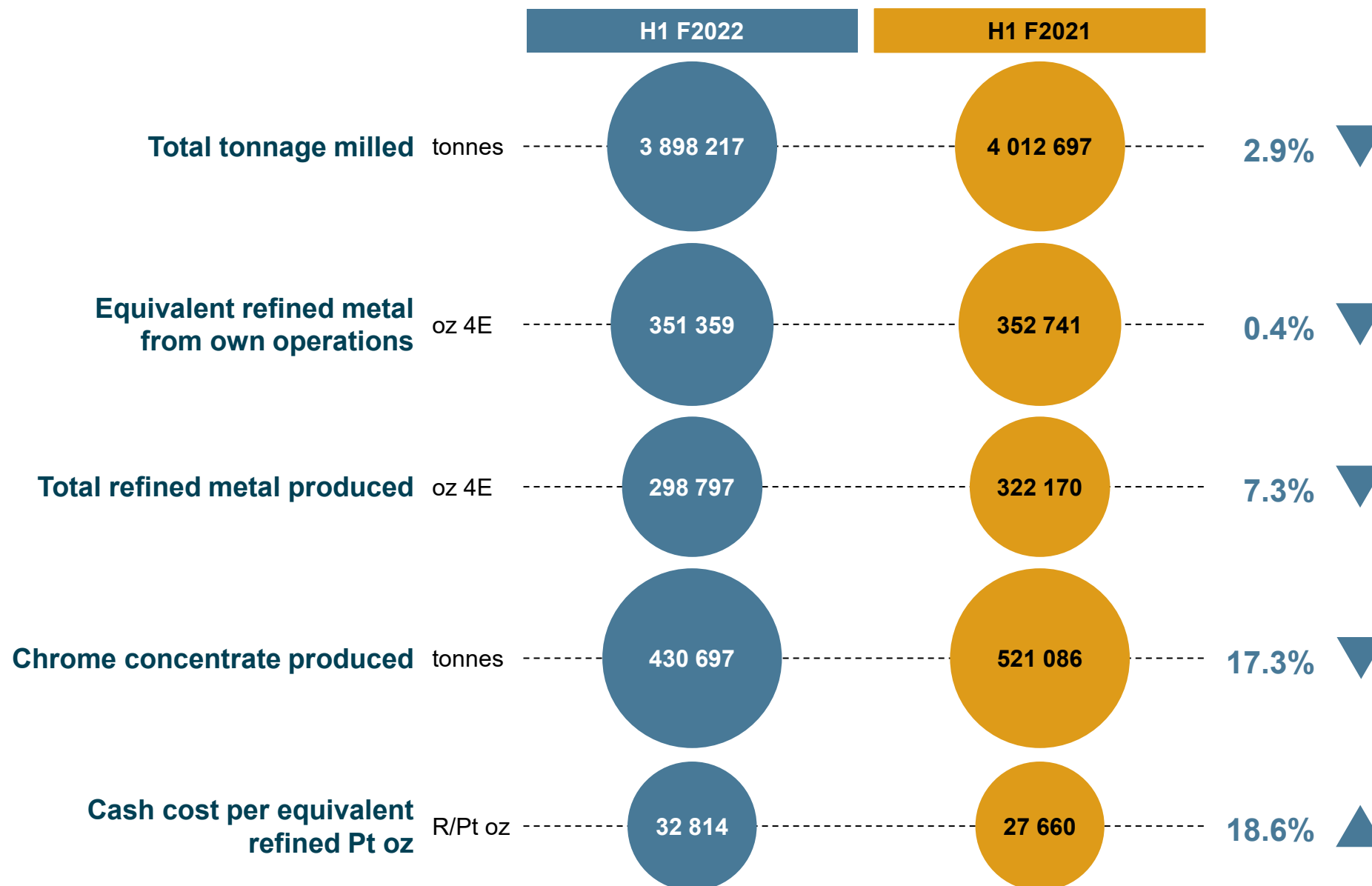
Northam current



TB



Group operational metrics



Zondereinde operations

		H1 F2022	H1 F2021	Variance
	Unit			%
Merensky milled	tonnes	469 118	534 005	(12.2)
Merensky head grade	g/t 4E	5.5	6.1	(9.0)
UG2 milled	tonnes	537 218	579 857	(7.4)
UG2 head grade	g/t 4E	4.1	4.3	(4.4)
Total milled	tonnes	1 006 336	1 113 862	(9.7)
Average combined head grade	g/t 4E	4.8	5.2	(7.4)
Equivalent refined metal – own operations	oz 4E	156 688	166 773	(6.0)
Equivalent refined metal – third parties	oz 4E	977	5 468	(82.1)
Total revenue per Pt oz sold	R/Pt oz	68 976	60 022	14.9
Cash cost per equivalent refined Pt oz	R/Pt oz	34 544	28 473	(21.3)
Operating profit	R000	213 930	2 659 140	(92.0)
Capex	R000	1 025 627	524 571	95.5

Zondereinde Western extension

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Zondereinde Western extension

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Road
diversion

Service pipelines

3 shaft

Winder
house

Eskom
intake

3a
vent

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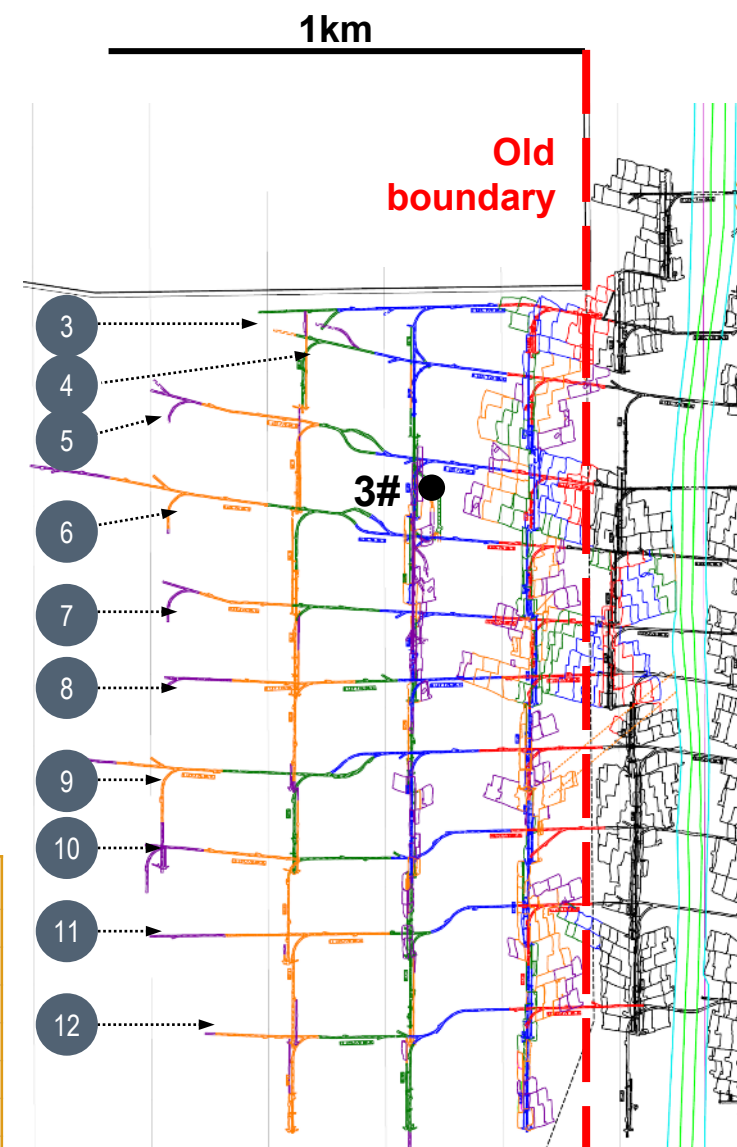
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Zondereinde Western extension

		H1 F2022
Project completion	%	35
Target steady state PGM production	oz 4E pa	120 000
Target steady state PGM production date	year	F2023
Current PGM production – H1 F2022	oz 4E	51 000
Total approved capital expenditure	Rbn	4.7
Actual capital expenditure to date	Rbn	1.2

- No. 3 shaft raise-bore reaming on track
- No. 3a vent shaft piloting commenced
- Production levels exceed 40 000 tonnes per month
- 2 350 metres of access tunnels developed during the period
- Strike development has passed the 4th mining line
- Over 220 000 tonnes of Merensky Reef extracted from the 1st mining line during the period



Booyseendal operations

		H1 F2022	H1 F2021	Variance
	Unit			%
North Merensky milled	tonnes	283 820	188 287	50.7
North Merensky head grade	g/t 4E	2.0	1.9	5.9
North UG2 milled	tonnes	1 209 401	1 306 369	(7.4)
North UG2 head grade	g/t 4E	2.7	2.8	(4.6)
South UG2 milled	tonnes	692 084	724 357	(4.5)
South UG2 head grade	g/t 4E	2.7	2.7	(1.5)
Total milled	tonnes	2 185 305	2 219 013	(1.5)
Average combined head grade	g/t 4E	2.6	2.7	(3.7)
PGMs in concentrate – own operations	oz 4E	178 527	170 566	4.7
PGMs in concentrate – third parties	oz 4E	11 933	8 994	32.7
Total revenue per Pt oz sold	R/Pt oz	73 079	69 237	5.5
Cash costs per Pt oz in concentrate produced	R/Pt oz	24 158	20 288	(19.1)
Operating profit	R000	4 262 037	4 359 856	(2.2)
Capex	R000	740 995	594 589	24.6

Booyseendal South mine

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North
ropecon

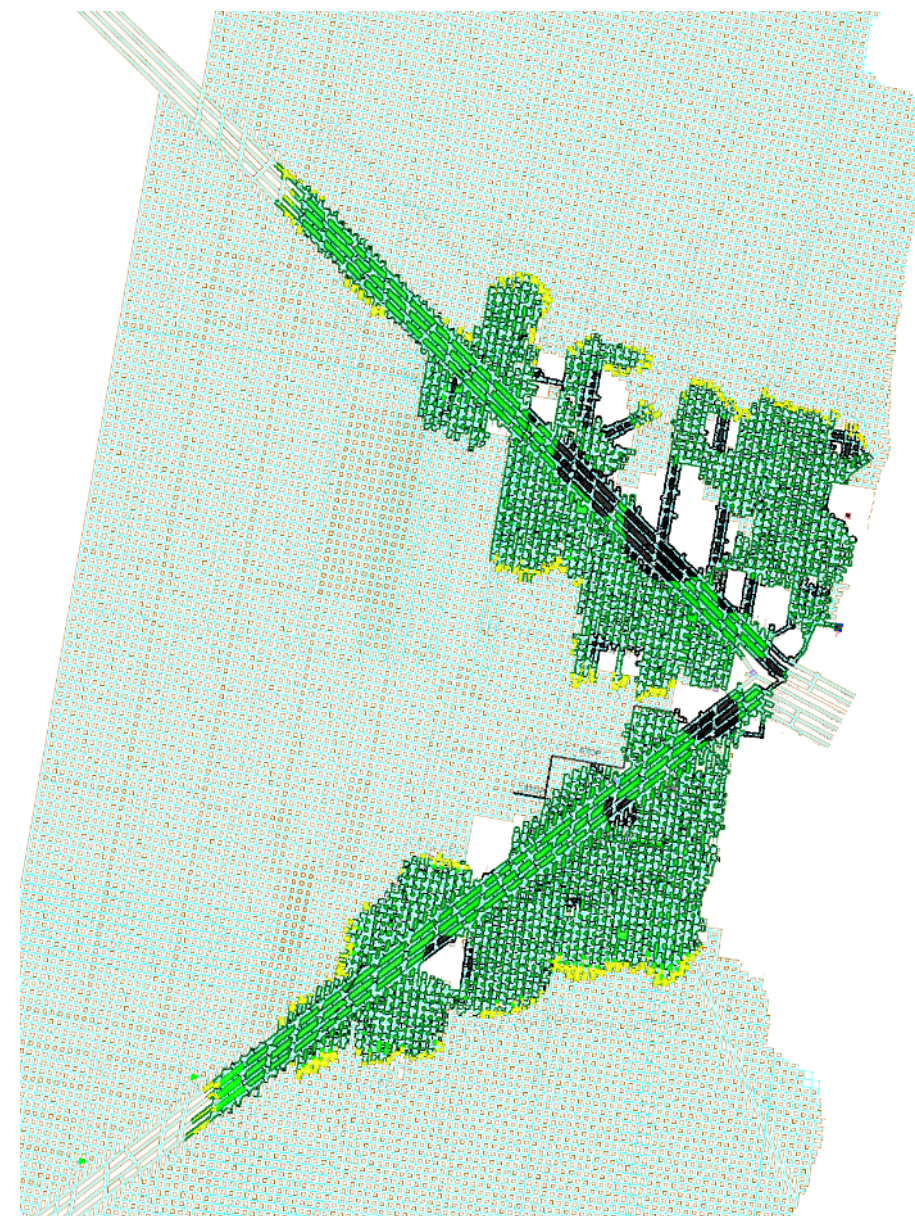
South
ropecon

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Booyseendal South mine update

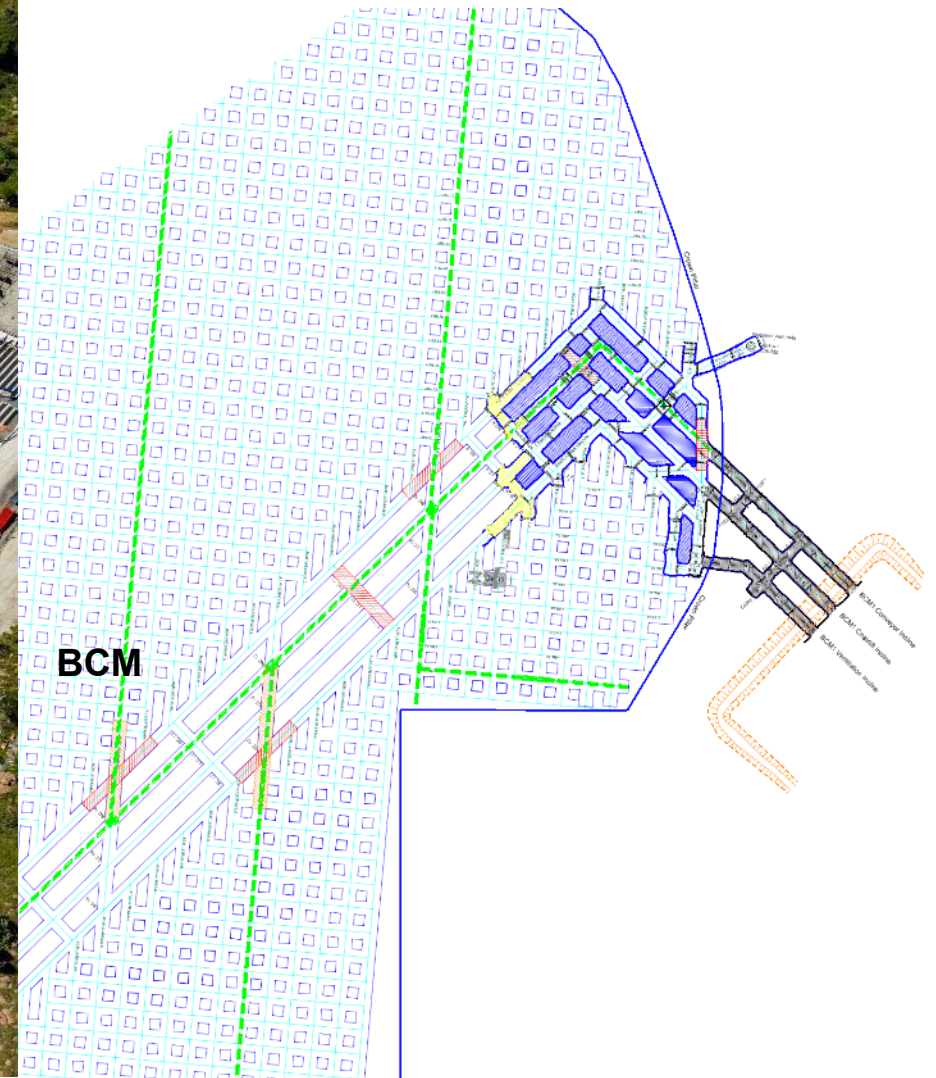
		H1 F2022
	Unit	
Project completion	%	95
Target steady state PGM production	oz 4E pa	255 000
Target steady state PGM production date	year	F2024
Current PGM production – H1 F2022	oz 4E	68 000
Total approved capital expenditure	Rbn	5.6
Actual capital expenditure to date	Rbn	5.1

- 1.5 million fatality free shifts achieved February 2022
- Production levels at South mine exceed 170 000tpm
- BCU 14 stoping crews in place - steady state levels
- BS4 on track for steady state in F2023
- BCM declines on track for steady state in F2024
- South concentrator throughput exceeds 2.8 million tonnes

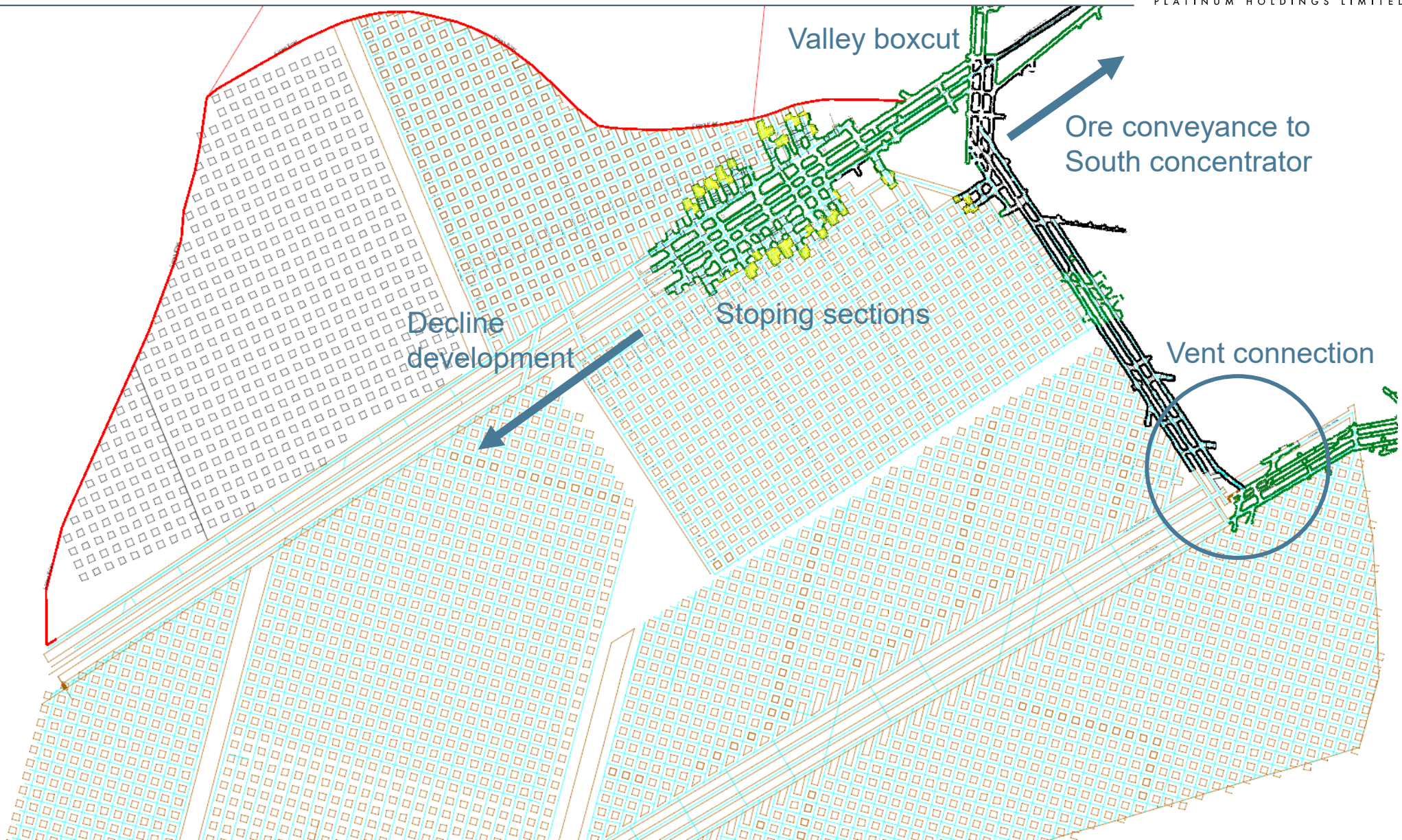


Booyesendal Central Merensky (BCM)

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Booyssendal BS4



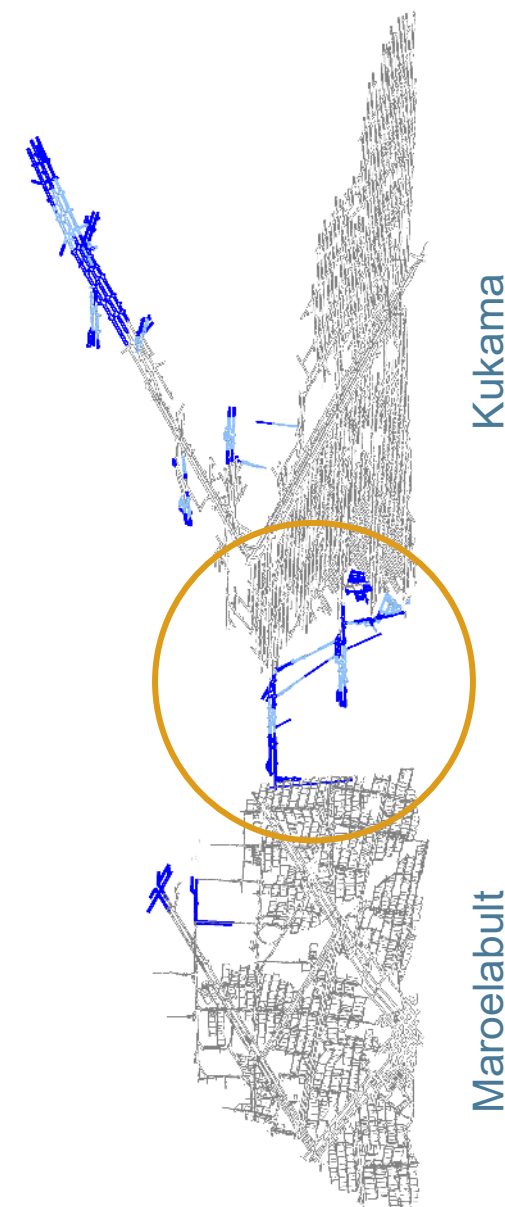
Eland operations

		H1 F2022	H1 F2021	Variance
	Unit			%
Total milled	tonnes	706 576	679 822	3.9
Head grade	g/t 4E	2.3	3.1	(26.2)
PGMs in concentrate – own operations	oz 4E	21 662	20 674	4.8
PGMs in concentrate – third parties	oz 4E	7 992	3 911	104.3
Total revenue per Pt oz sold	R/Pt oz	58 319	51 936	12.3
Cash costs per Pt oz in concentrate produced	R/Pt oz	42 583	39 476	(7.9)
Operating (loss)/profit	R000	(69 623)	29 132	N/A
Capex	R000	530 961	179 351	196.0

Eland mine update

		H1 F2022
	Unit	
Project completion	%	42
Target steady state PGM production	oz 4E pa	180 000
Target steady state PGM production date	year	F2028
Current PGM production – H1 F2022	oz 4E	21 662
Estimated project capital expenditure (expanded mine plan)	Rbn	4.5
Actual capital expenditure to date	Rbn	1.6

- 645 metres decline system advance to date
- 7 strikes exposed – 11 required for steady state
- 4 strikes developing towards Maroelabult
- Stoping in upper western section
- Maroelabult transfer complete
- Processing RoM and surface ore sources
- UG2 open pit mining progressing





Financial review

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Key financial features for H1 F2022

Revenue

▲ 16.8%

R13.9bn

(H1 F2021: R11.9bn)

Operating
profit

▲ 12.7%

R5.9bn

Operating profit margin: 42.2%
(H1 F2021: R5.2bn)

EBITDA

▲ 19.1%

R6.4bn

EBITDA margin: 46.4%
(H1 F2021: R5.4bn)

Net Debt, excluding the
Deferred Acquisition
Consideration

R14.3bn

Net Debt to EBITDA Ratio: 0.81

Investment in
RBPlat

34.68%

Free cash flow

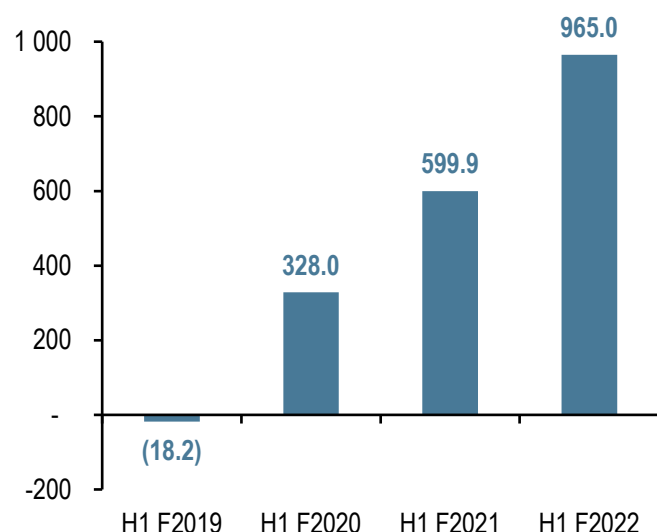
R541.0m

Taking account of R2.4bn
capital expenditure incurred
in cash during the period

Earnings per share

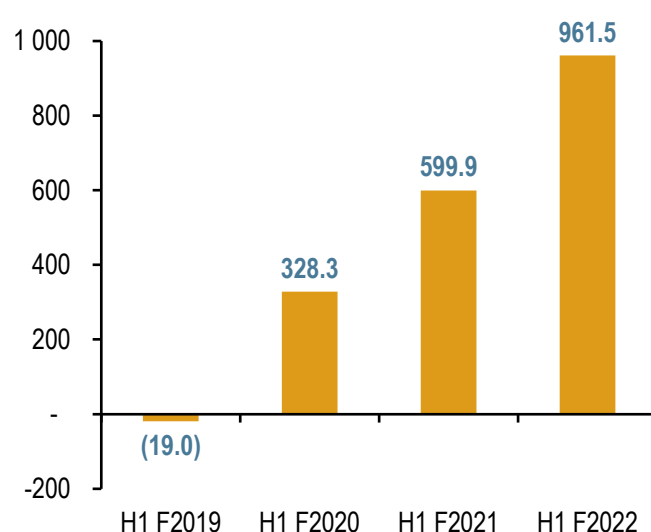
EPS

965.0 cents



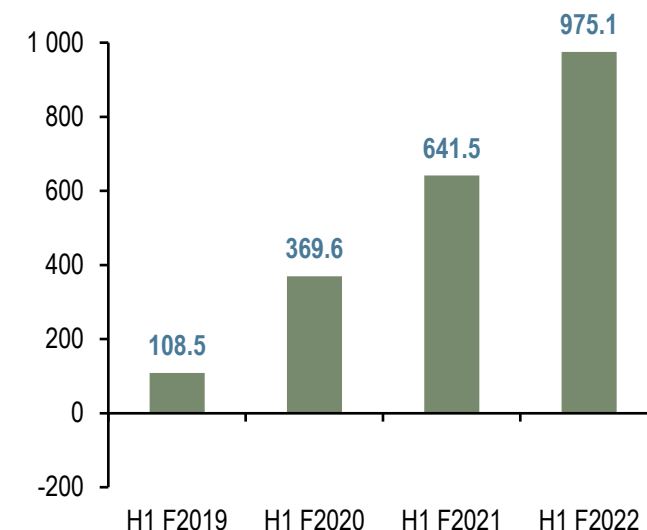
HEPS

961.5 cents



Normalised HEPS

975.1 cents



Total number of shares in issue

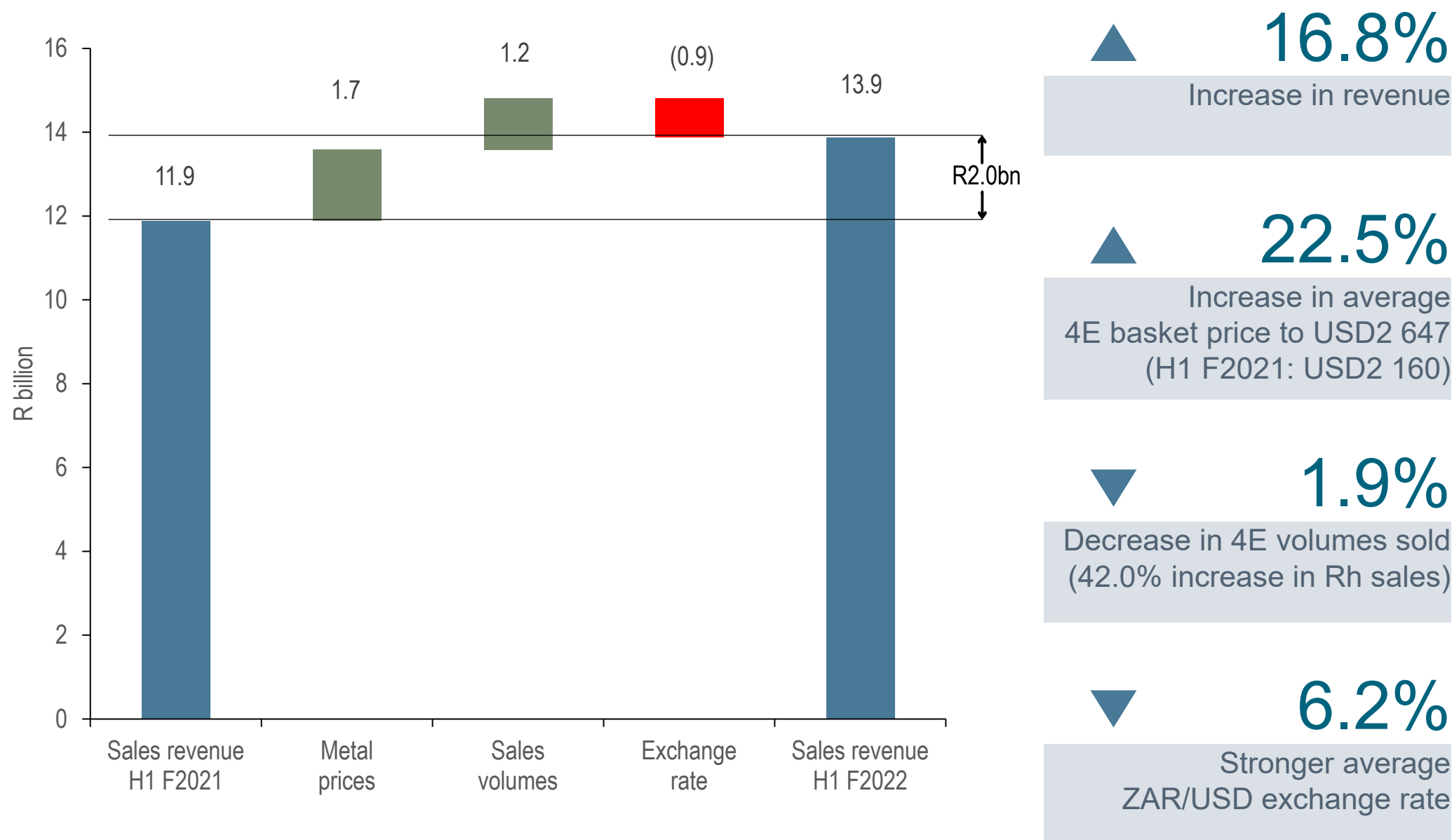
F2021

509 781 212

H1 F2022

396 615 878

Revenue



Cost of sales

	H1 F2022	H1 F2021	Variance
	R000	R000	%
Sales revenue	13 881 445	11 884 898	16.8
Cost of sales	(8 030 280)	(6 693 239)	(20.0)
Operating costs	(7 626 720)	(6 779 434)	(12.5)
Mining operations	(5 214 825)	(4 422 433)	(17.9)
Concentrator operations	(883 433)	(763 175)	(15.8)
Smelting and base metal removal plant costs	(450 030)	(422 380)	(6.5)
Chrome processing	(32 464)	(30 301)	(7.1)
Selling and administration overheads	(154 492)	(142 678)	(8.3)
Royalty charges	(698 243)	(222 923)	(213.2)
Carbon tax	(772)	(821)	6.0
Share-based payment expenses	(182 815)	(640 151)	71.4
Toro Employee Empowerment Trust	–	(134 572)	100.0
Employee profit share scheme	(9 646)	–	(100.0)
Concentrates and recycling material purchased	(975 585)	(801 329)	(21.7)
Refining including sampling and handling charges	(120 970)	(108 560)	(11.4)
Depreciation and write-offs	(433 772)	(414 105)	(4.7)
Change in metal inventory	1 126 767	1 410 189	(20.1)
Operating profit	5 851 165	5 191 659	12.7

Statement of profit or loss

	H1 F2022	H1 F2021	Variance
	R000	R000	%
Sales revenue	13 881 445	11 884 898	16.8
Cost of sales	(8 030 280)	(6 693 239)	(20.0)
Gross profit	5 851 165	5 191 659	12.7
Share of earnings from associates	141 474	1 305	>1 000.0
Investment income	55 667	28 682	94.1
Finance charges excluding Zambezi Preference Share dividends	(603 515)	(331 434)	(82.1)
Net foreign exchange transaction gains/(losses)	20 913	(85 935)	N/A
Sundry income	225 748	57 876	290.1
Sundry expenditure	(228 434)	(167 432)	(36.4)
Profit before Zambezi Preference Share dividends	5 463 018	4 694 721	16.4
Amortisation of liquidity fees paid on Zambezi Preference Shares	(64 197)	(8 195)	(683.4)
Zambezi Preference Share dividends	(25 604)	(274 446)	90.7
Loss on derecognition of Zambezi Preference Share liability	(286 632)	(888 484)	67.7
Profit before tax	5 086 585	3 523 596	44.4
Tax	(1 583 146)	(1 424 565)	(11.1)
Profit for the period	3 503 439	2 099 031	66.9

Working capital management

**Metal inventory
balance**

R7.2bn

**Sales value of 4E
inventory on hand**

R18.7bn

using the average basket price
for the period

**Classified as non-
current inventory**

R481.9m

to be processed in
future years

**Metal volumes
on hand**

379 874 oz 4E

**Purchased
material**

38 523 oz 4E

**Non-current
inventory**

24 881 oz 4E

Free cash flow generated

Cash flow

R2.9bn

generated from
operations

Capital
expenditure

R2.4bn

paid in cash during the period

Free cash

R541.0m

generated

Significant cash investments due to
the Composite Transaction and the
acquisition of an interest in RBPlat

Net Debt to EBITDA

	H1 F2022	F2021
	R000	R000
Cash and cash equivalents	942 699	3 877 208
Domestic Medium-Term Notes	(9 296 130)	(7 594 235)
RCF, GBF and Bridge facility	(5 925 678)	-
Net Debt	(14 279 109)	(3 717 027)
Rolling 12-month EBITDA	17 688 377	16 655 317
Net Debt to EBITDA Ratio	0.81	0.22

Net Debt to EBITDA Ratio

H1 F2022	F2021	Forecast F2022	Target
0.81	0.22	1	1

Investment in capital expenditure in the execution of the group's growth strategy

R4.6bn

Composite Transaction

R8.4bn

spent in cash

RBPlat investment

R10.1bn

invested in cash excluding any dividends received

Optimal balance between growth, sustaining operations and returning value to the providers of capital



Operational guidance

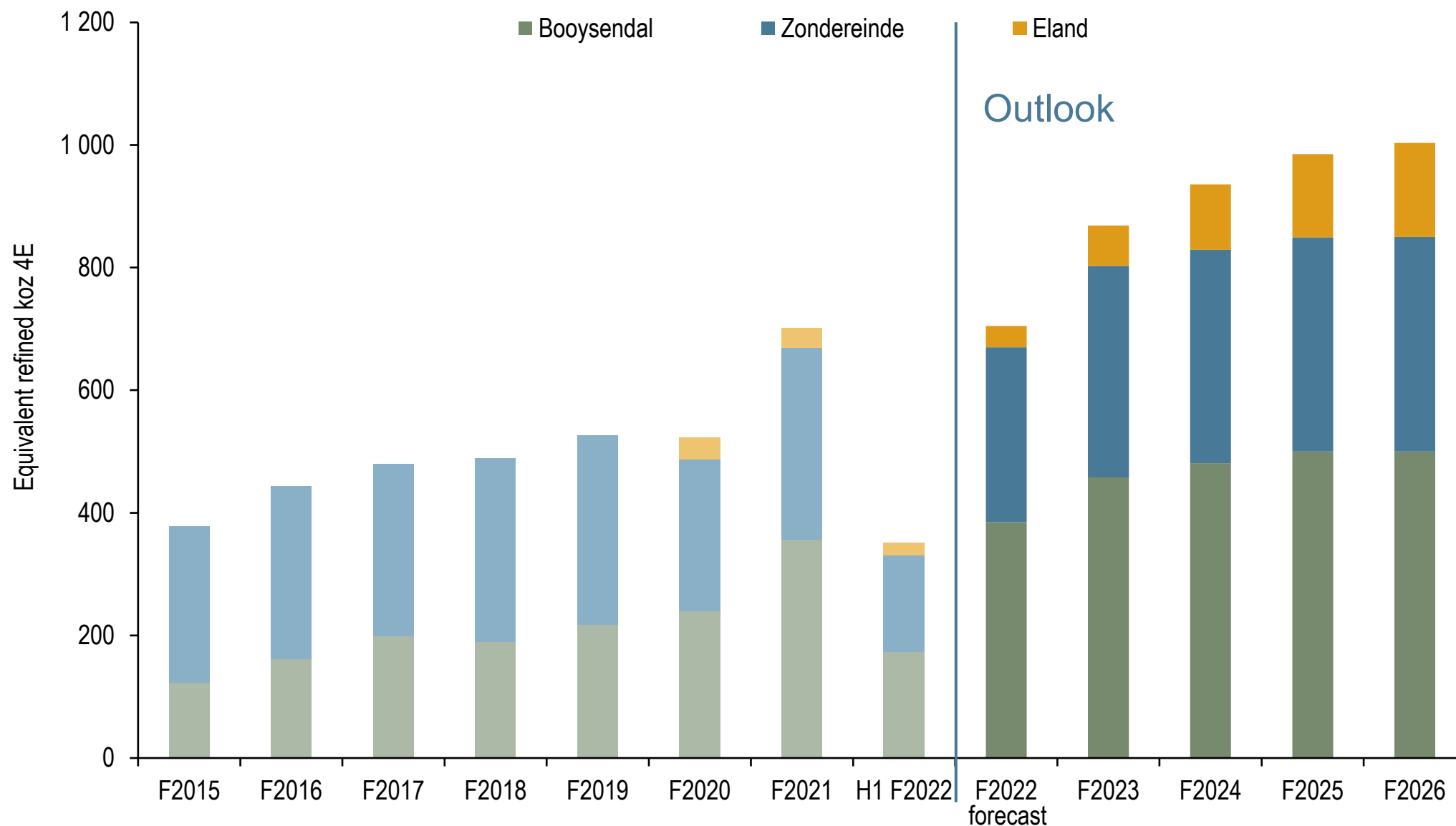
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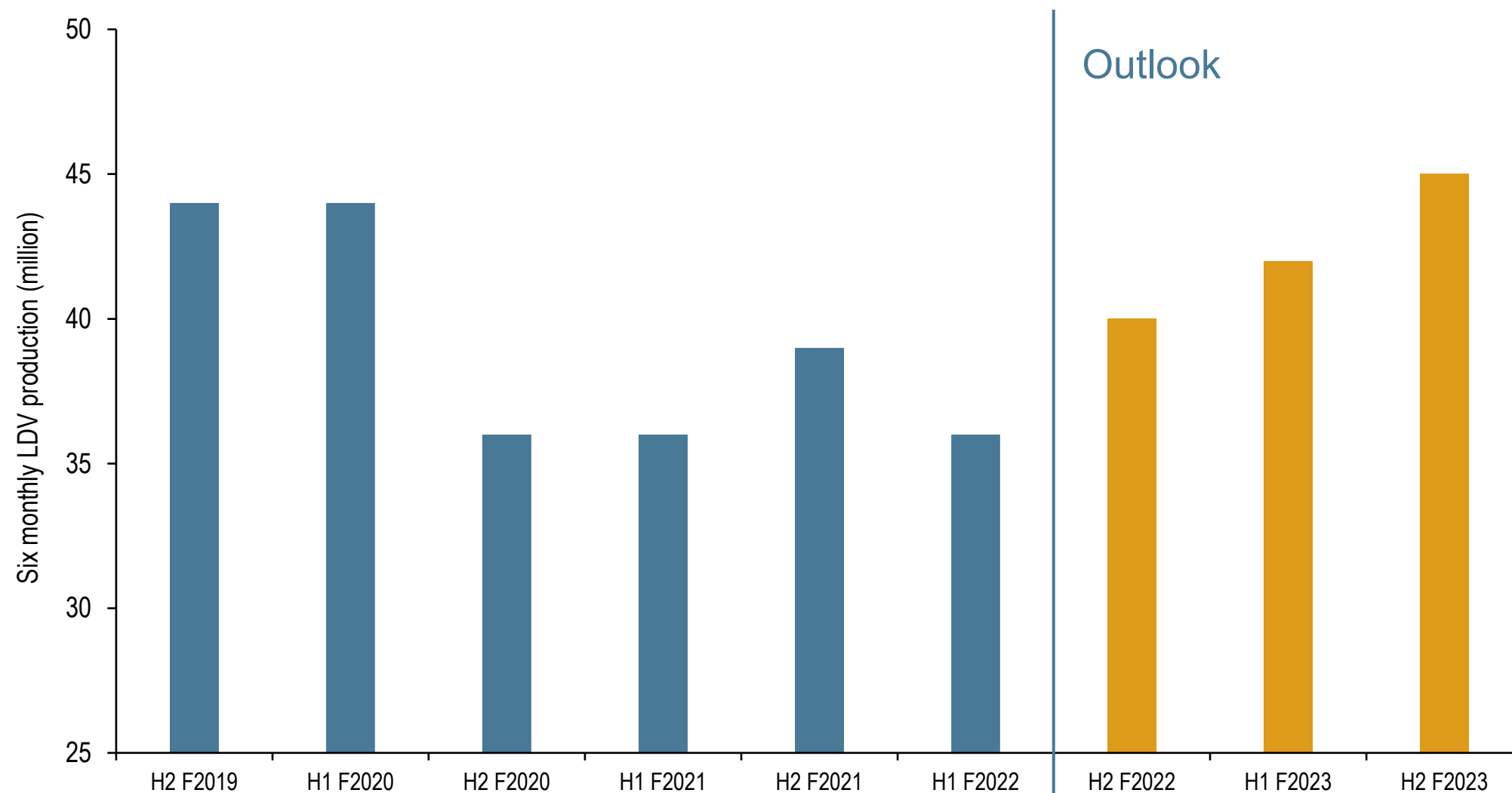
Operational guidance for F2022

	Zondereinde	Booyseindal	Eland	Group
Metal production from own operations (oz 4E)	Equivalent refined metal 280 000 - 290 000	Metal in concentrate 380 000 - 390 000	Metal in concentrate 30 000 - 40 000	Equivalent refined metal 680 000 - 710 000
Metal production from third-parties (oz 4E)				Equivalent refined metal 50 000
Unit cash cost per Pt oz	R37 500 - R38 500	R23 000 - R24 000	R42 500 – R43 500	R33 000 - R34 000
Capital expenditure	R2.1bn	R1.4bn	R1.1bn	R4.6bn
Sales (oz 4E)	720 000 – 740 000			
Dispatched to refiners (oz 4E)	770 000 – 800 000			

Five year mining production outlook

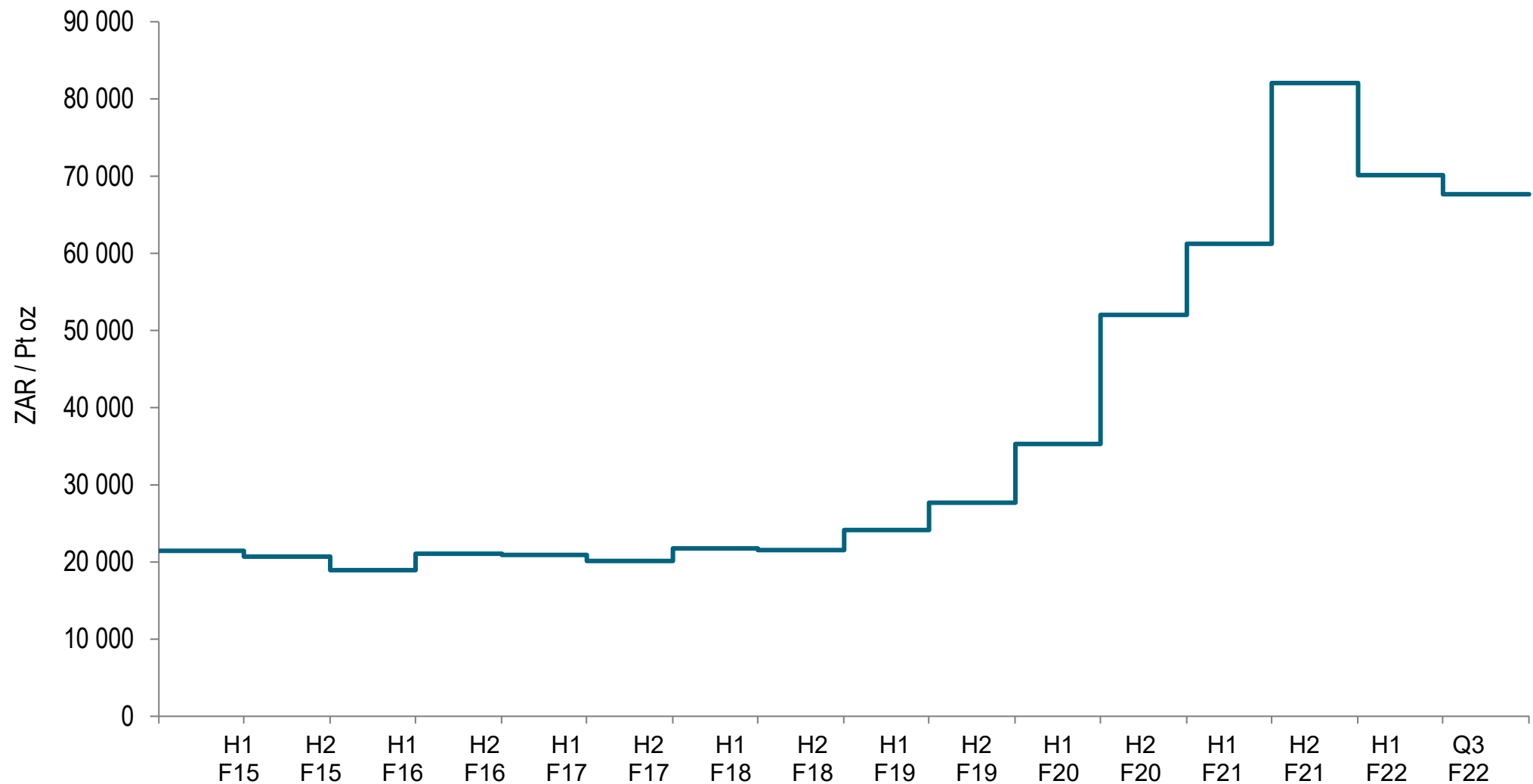


Market review – automotive recovery



Source: broker auto reports

Six monthly average basket price



A greener, cleaner world needs PGMs

- Clean air and climate change legislation
- Substitution of platinum for palladium in autocatalysts
- Electrification and the hydrogen economy

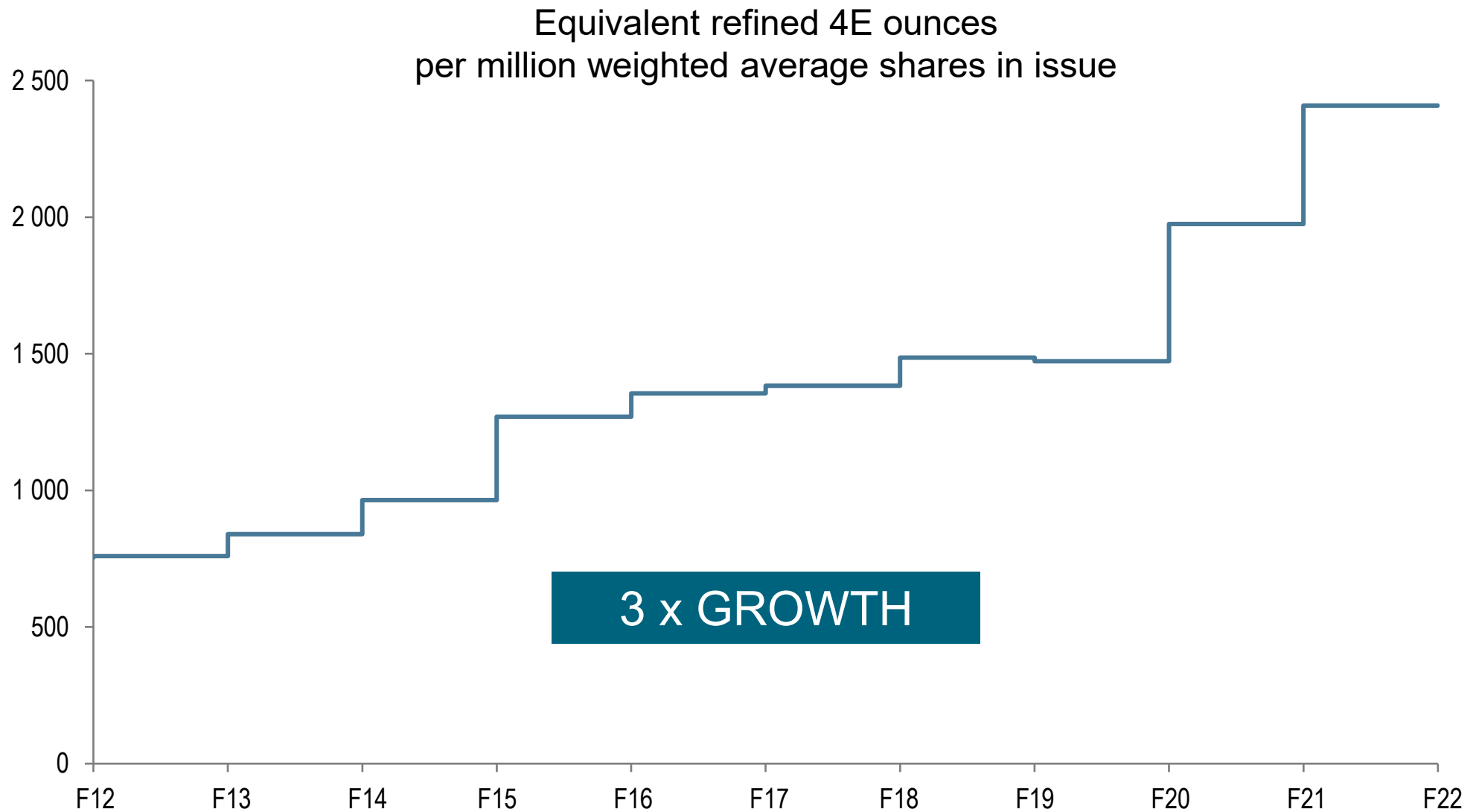
ICE sustainability

- Domination of hybridisation
- Availability of EV components (lithium, rare earth elements)
- Geopolitical implications of resource concentration
- Availability and distribution of base load electricity

Primary PGM supply limits

- Resources are finite/depleting assets
- Lack of capital investment
- Mining inflation
- Cost and time to new supply is prohibitive
- Driving unmined resource valuations

4E ounces production per share



Outlook

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Health and wellness
of our employees

Operational
normalisation

Effective
project execution

Capital allocation



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Questions?

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PLATINUM HOLDINGS LIMITED

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Shareholder information

Name	Northam Platinum Holdings Limited
Share code	NPH
ISIN	ZAE000298253
JSE sector	Platinum
Shares in issue	396 615 878

