

# F2011 SALIENT FEATURES

## Corporate

- Unbundling by major controlling shareholder, Mvelaphanda Resources Limited (Mvela Resources)
- Acquisition of entire share capital of Mvela Resources
- Proposed sale of Booyssendal South mineral rights
- Approximately R1.9 billion in cash available for turning Booyssendal to account
- American Depositary Receipt facility launched

## Operational

- 65 working days out of 301 lost to strike and safety stoppages
- 1.6 million tonnes milled (Mt), 22% down on F2010
- PGM production lower at 250 110 ounces (oz)
- Sales down by 9.5% from R3.9 billion to R3.6 billion owing to lower volumes
- Lower volumes and increasing input costs drive unit working costs higher
- Operating profit down by 51%, at R385 million compared to R785 million in F2010
- Capital expenditure was R268.9 million (F2010: R231.5 million) at Zondereinde, while R688 million was spent at Booyssendal (F2010: R132.4 million)
- Shareholders received R90 million (F2010: R216 million) by way of dividends
- Good progress at Booyssendal – on track for 2013 production start-up

## Safety, health and environment

- Five fatalities recorded during the year. Both the lost time injury and the reportable injury rate also deteriorated in the year
- Zondereinde mining operation awarded ISO14001 certification on 28 February 2011
- Northam participated in the Carbon Disclosure Project's (CDP) 2011 survey, as well as the CDP's Water survey. Northam recognised by CDP as a leading performer and reporter in 2010
- Booyssendal establishing a trust to fund, conservation in an offset area

## Governance and compliance

- The Zondereinde mine has all its mining rights in place
- All mining rights and permits have been awarded to the Booyssendal project following the granting of its water use licence on 17 May 2011
- Northam remains a constituent of the JSE SRI Index